Moral dilemmas and trust in leaders during a global health crisis

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Abstract

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45 Trust in leaders is central to citizen compliance with public policies. One potential determinant
46 of trust is how leaders resolve conflicts between utilitarian and non-utilitarian ethical principles
47 in moral dilemmas. Past research suggests utilitarian responses to dilemmas can both erode and
48 enhance trust in leaders: sacrificing some people to save many others (i.e., instrumental harm)
49 reduces trust, while impartially maximizing the welfare of everyone equally (i.e., impartial
50 beneficence) may increase trust. Here, we investigate moral dilemmas and trust in leaders during
51 the COVID-19 pandemic. Across 22 countries on 6 continents, participants will complete
52 behavioral and self-reported measures of trust in leaders who endorse either utilitarian or non-
53 utilitarian principles in COVID-19 dilemmas. We predict that endorsement of instrumental harm
54 will decrease trust, while endorsement of impartial beneficence will increase trust. These results
55 can advance our understanding of trust in leaders and inform effective public communication
56 during times of crisis.

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60 **Introduction**

61   During times of crisis, such as wars, natural disasters, or pandemics, citizens look to
62 leaders for guidance. Successful crisis management often depends on mobilizing individual
63 citizens to change their behaviors and make personal sacrifices for the public good [1]. Crucial to
64 this endeavour is trust: citizens are more likely to follow official guidance when they trust their
65 leaders [2]. Here, we investigate public trust in leaders in the context of the COVID-19 pandemic,
66 which continues to threaten millions of lives around the globe at the time of writing [3,4].
67   Because the novel coronavirus is highly transmissive, a critical factor in limiting
68 pandemic spread is compliance with public health recommendations such as social distancing,
69 physical hygiene and mask wearing [5,6]. Trust in leaders is a strong predictor of citizen
70 compliance with a variety of public health policies [7–12]. During pandemics, trust in experts
71 issuing public health guidelines is a key predictor of compliance with those guidelines. For
72 example, during the avian influenza pandemic of 2009 (H1N1), self-reported trust in medical
73 organizations predicted self-reported compliance with protective health measures and
74 vaccination rates [13,14]. During the COVID-19 pandemic, data from several countries shows that
75 public trust in scientists, doctors, and the government is positively associated with self-reported
76 compliance with public health recommendations [15,16,17,18]. These data suggest that trust in
77 leaders is likely to be a key predictor of long-term success in containing the COVID-19
78 pandemic around the globe. However, the factors that *determine* trust in leaders during global
79 crises remain understudied.
80   One possible determinant of trust in leaders during a crisis is how they resolve moral
81 dilemmas that pit distinct ethical principles against one another. The COVID-19 pandemic has

82 raised particularly stark dilemmas of this kind: for instance, whether to prioritize young and
83 otherwise healthy people over the elderly and people with chronic illnesses when allocating
84 scarce medical treatments [19,20]. This dilemma and similar others highlight a tension between two
85 major approaches to ethics. Consequentialist theories – of which utilitarianism is the most well-
86 known exemplar [21] – posit that only consequences should matter when making moral decisions.
87 Because younger, healthier people are more likely to recover and have longer lives ahead of
88 them, utilitarians would argue that they should be prioritized for care because this is likely to
89 produce the best overall consequences [22–24]. In contrast, non-utilitarian theories of morality, such
90 as deontological theories [25–29], argue that morality should consider more than just consequences,
91 including rights, duties, and obligations (see Supplementary Note 1 for further details). Non-
92 utilitarians, on deontological grounds, could argue that everyone who is eligible (e.g. by being a
93 citizen and/or contributing through taxes or private health insurance) has an equal right to receive
94 medical care, and therefore it is wrong to prioritize some over others [30]. While it is unlikely that
95 ordinary citizens *explicitly* think about moral issues in terms of specific ethical theories [21,31], past
96 work shows these philosophical concepts explain substantial variance in the moral judgments of
97 ordinary citizens [32,33], including in the context of the COVID-19 pandemic[34].
98   There is robust evidence that people who endorse utilitarian principles in sacrificial
99 dilemmas – deeming it morally acceptable to sacrifice some lives to save many others – are seen
100 as less moral and trustworthy, chosen less frequently as social partners, and trusted less in
101 economic exchanges than people who take a non-utilitarian position and reject sacrificing some
102 to save many [35–40]. This suggests that leaders who take a utilitarian approach to COVID-19
103 dilemmas will be trusted less than leaders who take a non-utilitarian approach. Anecdotally,
104 some recent case studies of public communications are consistent with this hypothesis. In the
105 US, for example, public discussions around whether to reopen schools and the economy versus
106 remain in lockdown highlighted tensions between utilitarian approaches and other ethical
107 principles, with some leaders stressing an imperative to remain in lockdown to prevent deaths
108 from COVID-19 (consistent with deontological principles), and others arguing that lockdown
109 also has costs and these need to be weighed against the costs of pandemic-related deaths
110 (consistent with utilitarian principles; see Supplementary Note 2). Those who appealed to
111 utilitarian arguments – such as President Donald Trump, who argued "we cannot let the cure be
112 worse than the problem itself" [41] and Texas Lieutenant Governor Dan Patrick, who suggested
113 that elderly Americans might be "willing to take a chance" on their survival for the sake of their
114 grandchildrens' economic prospects [42] – were met with widespread public outrage [43]. Likewise,
115 when leaders in Italy suggested prioritizing young and healthy COVID-19 patients over the
116 elderly when ventilators became scarce, they were intensely criticized by the public [44].
117 Mandatory contact tracing policies, which have been proposed on utilitarian grounds, have also
118 faced strong public criticisms about infringement on individual rights to privacy [45–47].
119   While past research and recent case studies suggest that utilitarian approaches to
120 pandemic dilemmas are likely to erode trust in leaders, other evidence suggests this conclusion
121 may be premature. First, some work shows that utilitarians are perceived as more competent than

122   non-utilitarians [38], and to the extent that trust in leaders is related to perceptions of their
123   competence [2], it is possible that utilitarian approaches to pandemic dilemmas will increase rather
124   than decrease trust in leaders. Second, utilitarianism has at least two distinct dimensions: it
125   permits harming innocent individuals to maximize aggregate utility (instrumental harm), and it
126   treats the interests of all individuals as equally important (impartial beneficence)[21,33]. Indeed,
127   preliminary evidence suggests these two dimensions characterize the way ordinary people think
128   about moral dilemmas in the context of the COVID-19 pandemic [34]. These two dimensions of
129   utilitarianism are not only psychologically distinct in the general public[33], but they also have
130   distinct impacts on perception of leaders. Specifically, utilitarians are seen as *worse* political
131   leaders when they endorse instrumental harm, but in some cases, they are seen as *better* political
132   leaders when they endorse impartial beneficence[37].

133   Another dilemma that pits utilitarian principles against other non-utilitarian principles –
134   this time in the domain of impartial beneficence – is whether leaders should prioritize their own
135   citizens over people in other countries when allocating scarce resources. The utilitarian sole
136   focus on consequences mandates a strict form of impartiality: the mere fact that someone is one's
137   friend (or their mother, or their fellow citizen) does not imply that they have any obligations to
138   such a person that they do not have to any and all persons [48]. Faced with a decision about
139   whether to help a friend (or family member, or fellow citizen) or instead provide an equal-or-
140   slightly-larger benefit to a stranger, this strict utilitarian impartiality means that one cannot
141   morally justify favouring the person closer to them. In contrast, many non-utilitarian approaches
142   explicitly incorporate these notions of special obligations, recognising the relationships between
143   people as morally significant. Here, President Trump went against utilitarian principles when he
144   ordered a major company developing personal protective equipment (PPE) to stop distributing it
145   to other countries who needed it[49], or when he ordered the U.S. government to buy up all the
146   global stocks of the COVID-19 treatment Remdesivir [50]. His actions generated outrage across the
147   world and stood in contrast to statements from many other Western leaders at the time. The
148   Prime Minister of the UK, Boris Johnson, for example, endorsed impartial beneficence when he
149   argued for the imperative to "ensure that the world's poorest countries have the support they
150   need to slow the spread of the virus"[51]. In a similar vein, the Dutch government donated 50
151   Million Euro to CEPI, an organization that aims to distribute vaccines equally across the world
152   [52].

153   In sum, public trust in leaders is likely to be a crucial determinant of successful pandemic
154   response, and may depend in part on how leaders approach the many moral dilemmas that arise
155   during a pandemic. Utilitarian responses to such dilemmas may erode or enhance trust relative to
156   non-utilitarian approaches, depending on whether they concern instrumental harm or impartial
157   beneficence. Past research on trust and utilitarianism is insufficient to understand how utilitarian
158   resolutions to moral dilemmas influence trust during the COVID-19 pandemic – and future crises
159   – for several reasons. First, it has relied on highly artificial moral dilemmas, such as the "trolley
160   problem" [53,54], that most people have not encountered in their daily lives. Thus, the findings of
161   past studies may not generalize to the context of a global health crisis, where everyone around

162 the world is directly impacted by the moral dilemmas that arise during a pandemic. Second,
163 because the vast majority of previous work on trust in utilitarians has focused on instrumental
164 harm, we know little about how impartial beneficence impacts trust. Third, most previous work
165 on this topic has focused on trust in ordinary people. However, there is evidence that
166 utilitarianism differentially impacts perceptions of ordinary people and leaders [37,38,40], which
167 means we cannot generalize from past research on trust in utilitarians to a leadership context.
168 Because leaders have power to resolve moral dilemmas through policymaking, and therefore can
169 have far more impact on the outcomes of public health crises than ordinary people can, it is
170 especially important to understand how leaders' approaches to moral dilemmas impact trust.
171 Finally, past work on inferring trust from moral decisions has been conducted in just a handful of
172 Western populations – the US, UK, and Germany – and so may not generalize to other countries
173 that are also affected by the COVID-19 pandemic. We need, therefore, to assess cross-cultural
174 stability by testing this hypothesis in different countries around the world. Indeed, given
175 observations of cultural variation in the willingness to endorse sacrificial harm[32], it is not a
176 foregone conclusion that utilitarian decisions will impact trust in leaders universally. For further
177 details of how the present work advances our understanding of moral dilemmas and trust in
178 leaders, please see Supplementary Notes 3-5.
179   The goal of the current research is to test the hypothesis that endorsement of instrumental
180 harm will decrease trust in leaders, while endorsement of impartial beneficence will increase
181 trust in leaders in the context of the COVID-19 pandemic. Testing this hypothesis across a
182 diverse set of 22 countries spanning six continents (Figure 1A) may inform how leaders around
183 the globe can communicate with their constituencies in ways that will preserve trust during
184 global crises. Given the public health consequences of mistrust in leaders [7–9], if our hypothesis is
185 confirmed, leaders may wish to carefully consider weighing in publicly on moral dilemmas that
186 are unresolvable with policy, because their opinions might erode citizens' trust in other
187 pronouncements that may be more pressing, such as advice to comply with public health
188 guidelines.
189   To test our hypothesis empirically, we draw on case studies of public communications to
190 identify five moral dilemmas that have been actively debated during the COVID-19 pandemic
191 (Figure 1B). Three of these dilemmas involve instrumental harm: the *Ventilators* dilemma
192 concerns whether younger individuals should be prioritized to receive intensive medical care
193 over older individuals when medical resources such as ventilators are scarce [44,55], the *Lockdown*
194 dilemma concerns whether to consider reopening schools and the economy or remain in
195 lockdown [55,56], and the *Tracing* dilemma concerns whether it should be mandatory for residents
196 to carry devices that continuously trace the wearer's movements, allowing the government to
197 immediately identify people who have potentially been exposed to the coronavirus [45–47]. The
198 other two dilemmas involve impartial beneficence: the *PPE* dilemma concerns whether PPE
199 manufactured within a particular country should be reserved for that country's citizens under
200 conditions of scarcity, or sent where it is most needed [55,57–59], and the *Medicine* dilemma
201 concerns whether a novel COVID-19 treatment developed within a particular country should be

202 delivered with priority to that country's citizens, or shared impartially around the world [57,60,61].
203 Participants in our studies will read about leaders who endorse either utilitarian or non-utilitarian
204 solutions to the dilemmas, and subsequently complete behavioral and self-reported measures of
205 trust in the respective leaders. For example, they may read about a leader who endorsed
206 prioritizing the young over the elderly for scarce ventilators, and then be asked how much they
207 trust that leader. While there are many similar dilemmas potentially relevant to the COVID-19
208 crisis, we chose to focus on the five described above because they (1) have been publicly debated
209 at time of writing; and (2) apply to all countries in our planned sample. For further details of why
210 we chose these specific dilemmas and how they can test our theoretical predictions, please see
211 Supplementary Notes 2 and 6-9.
212　　　　We will measure trust in two complementary ways. First, we will ask participants to self-
213 report their general trust in the leaders, both in terms of an overall character judgment ("How
214 trustworthy do you think this person is?") as well as how likely they would be to trust this person
215 on other issues not related to the dilemma ("How likely would you be to trust this person's advice
216 on other issues?"). Second, we will use a novel, incentivized *voting task* designed to measure
217 public trust in leaders (Figure 1C). Following past work, we define leaders as people who are
218 responsible for making decisions on behalf of a group[62]. In the voting task, participants are
219 invited to cast a vote to appoint a leader who is responsible for making a charitable donation on
220 behalf of a group. Crucially, the leader has the opportunity to "embezzle" some of the donation
221 money for themselves. Participants will be asked to vote for either a person who endorsed a
222 utilitarian or a non-utilitarian position on a COVID-19 dilemma; the person who receives the
223 most votes will have control over the group's donation. By measuring preferences for a leader
224 who will be responsible for a group's donations to help those in need, the voting task captures
225 trust in leaders in a specific context that is highly relevant to our central research question:
226 during a health crisis, effective leadership requires responsible stewardship of public resources in
227 order to help those in need. For further details of why we designed our trust measures in this
228 way, please see Supplementary Notes 10-12.
229　　　　Our analyses will thus test two complementary hypotheses. First, we predict that self-
230 reported trust will be lower for leaders who endorse utilitarian over non-utilitarian approaches to
231 dilemmas involving instrumental harm, while the reverse pattern will be observed for dilemmas
232 involving impartial beneficence (Hypothesis 1). Second, we predict that participants will be less
233 likely to vote for leaders who endorse utilitarian over non-utilitarian views on dilemmas
234 involving instrumental harm, while the reverse pattern will be observed for dilemmas involving
235 impartial beneficence (Hypothesis 2). Pilot studies conducted in the US and UK in July 2020
236 provided initial support for these hypotheses (see Pilot Data in Supplementary Information for
237 details). All analyses will control for participants' demographics and own policy preferences in
238 each dilemma.
239　　　　Finally, we note that the framing of both the self-reported and behavioral measures of
240 trust are deliberately unrelated to the pandemic dilemmas we use to highlight the moral
241 commitments of the leader. This crucial design choice will allow us to measure the impact of

utilitarian versus non-utilitarian endorsements of pandemic dilemmas on *subsequent trust* in leaders. In this way, the current design illuminates an important real-life question: if a leader weighs in publicly on a moral dilemma during a crisis, how likely are they to be trusted later on other matters of public concern?

Methods

Ethics Information

Our research complies with all relevant ethical regulations. The study was approved by the Yale Human Research Protection Program Institutional Review Board (Protocol IDs: 2000027892 and 2000022385), the Ben-Gurion University of the Negev Human Subjects Research Committee (Request Number 20TrustCovR), the Centre for Experimental Social Sciences Ethics Committee (OE_0055), and the NHH Norwegian School of Economics Institutional Review Board (NHH-IRB 10/20). Informed consent will be obtained from all participants.

Design

Overview. An overview of the experiment is depicted in Figure 2. After selecting their language, providing their consent, and passing two attention checks, participants will be told that they will "read about three different debates that are happening right now around the world", that they will be given "some of the justifications that politicians and experts are giving for different policies", and that they will be "ask[ed] some questions about [their] opinions". They will then complete two tasks measuring their trust in leaders expressing either utilitarian or non-utilitarian opinions (one using a behavioral measure and one using self-report measures, presented in a randomized order); these tasks will be followed by questions about their impressions about the ongoing pandemic crisis, as well as individual difference and demographic measures, as detailed below. Data collection will be performed blind to the conditions of the participants.

Both behavioral and self-report measures of trust will involve five debates on the current pandemic crisis, three of which involve instrumental harm (IH), and two impartial beneficence (IB) (summarized in Figure 1B and Table 2; for full text, see Supplementary Methods). Each of these five dilemmas are based on real debates that have been occurring during the COVID-19 pandemic, and we developed the philosophical components of each argument in consultation with moral philosophers.

1) **Lockdown** (Instrumental Harm): whether the country should maintain severe restrictions on social gatherings until a vaccine is developed to prevent COVID-related deaths, or consider relaxing restrictions to maximize overall well-being
2) **Ventilators** (Instrumental Harm): whether doctors should give everyone equal access to COVID treatment, or prioritize younger and healthier people

3) **Tracing** (Instrumental Harm): whether the government should make it mandatory for residents to wear contact tracing devices to prevent pandemic spread, or make tracing devices optional to respect residents' right to privacy

4) **Medicine** (Impartial Beneficence): whether medicine developed in the home country should be reserved for treating the home country's citizens, or sent wherever it can do the most good, even if that means sending it to other countries

5) **PPE** (Impartial Beneficence): whether PPE manufactured in the home country should be reserved for protecting the home country's citizens, or sent wherever it can do the most good, even if that means sending it to other countries

See Supplementary Notes 2 and 6-9 for further details of why we chose these specific dilemmas and how they can test our theoretical predictions.

Translations. Where the survey is being conducted in a non-English speaking country, study materials will be translated following a standard forward- and back-translation procedure[68]. First, for forward translation, a native speaker will translate materials from English to the target language. Second, for back translation, a second naive translator (who has not seen the original English materials) will translate the materials back into English. Results will be compared and if there are any substantial discrepancies, a second forward- and back-translation will be conducted with translators working in tandem to resolve issues. Finally, the finished translated and back-translated materials will be checked by researchers coordinating the experiment for that country.

Experimental design. Participants will be randomly and blindly assigned to one of 4 conditions in the beginning of the experiment. These conditions correspond to a 2x2 between-subjects design: 2 (moral dimension in the voting task: Instrumental Harm/Impartial Beneficence) x 2 (argument in the self-reported trust task: Utilitarian/Non-Utilitarian). In addition, we will randomize the order of tasks (voting or self-reported trust first), the order of arguments in the voting task (Utilitarian or Non-Utilitarian first), the order of dilemmas in the self-reported trust (Lockdown, Ventilators, or Tracing first if Instrumental Harm, and PPE or Medicine first if Impartial Beneficence), and the dilemmas displayed (two in the self-reported trust task and one in the voting task randomly chosen among Lockdown, Ventilators, and Tracing if Instrumental Harm, and PPE and Medicine if Impartial Beneficence). This design allows us to minimize demand characteristics with between-subjects manipulations of key experimental factors, while at the same time maximizing efficiency of data collection.

Attention checks. We have two attention checks prior to the beginning of the experiment. Any participants who fail one or both of these are then screened out immediately. First, participants will be told:

"In studies like ours, there are sometimes a few people who do not carefully read the questions they are asked and just "quickly click through the survey." These random

323   answers are problematic because they compromise the results of the studies. It is very
324   important that you pay attention and read each question. In order to show that you read
325   our questions carefully (and regardless of your own opinion), please answer "Tik Tok" in
326   the question on the next page"

327

328 Then, on the next page, participants will be given a decoy question: "When an important event is
329 happening or is about to happen, many people try to get informed about the development of the
330 situation. In such situations, where do you get your information from?". They will be asked to
331 select among the following possible answers, displayed in a randomized order: Tik Tok, TV,
332 Twitter, Radio, Reddit, Facebook, Youtube, Newspapers, Other. Participants who fail to follow
333 our instructions and select any answer other than the instructed one ("Tik Tok") are then
334 screened out of the survey.

335

336 Second, participants will be asked to read a short paragraph about the history and geography of
337 roses. On the following page, they will be asked to indicate which of six topics was not discussed
338 in the paragraph. Participants who answer incorrectly are then screened out of the survey.

339

340   *Dilemma introduction.* Both the voting and self-report trust tasks will begin with an
341 introduction to a specific dilemma. In the voting task, participants view a single dilemma, and in
342 the self-report task, participants view two dilemmas in randomized order (see Figure 2 for
343 details). No participant will see the same dilemma in both voting and self-report tasks.
344   The dilemma introduction will consist of a short description of the dilemma (e.g. in the
345 "PPE" dilemma: "Imagine that [...] there will soon be another global shortage of personal
346 protective equipment [... and] political leaders are debating how personal protective equipment
347 should be distributed around the globe."), followed by a description of two potential policies
348 (e.g. in the "PPE" dilemma, American participants will read: "Some are arguing that PPE made
349 in American factories should be given to whoever needs it most, even if that means sending it to
350 other countries. Others are arguing that PPE made in American factories should be kept in the
351 U.S., because the government should focus on protecting its own citizens.").
352   After reading about the dilemma, participants will be asked to provide their own opinion
353 about the best course of action ("Which policy do you think should be adopted?"), to be
354 answered on a 1-7 scale, with the endpoints (1 and 7) representing strong preferences for one of
355 the policies (e.g. in the "PPE" dilemma they will be labeled "Strongly support U.S.-made PPE
356 being reserved for protecting American citizens" and "Strongly support U.S.-made PPE being
357 given to whoever needs most", respectively), and the midpoint (4) representing indifference
358 ("Indifferent"). See Supplementary Note 13 for further details. As an exploratory measure that
359 will not be analyzed for the purposes of the current report, participants will also indicate how
360 morally wrong it would be for politicians to endorse the utilitarian approach in each dilemma.
361   For full text of dilemmas and introduction questions, see Supplementary Methods.

362

Voting task. Our behavioral measure of trust in the current studies is based on a novel task with two types of participants: *voters* and *donors.* Voters are asked to cast a vote for a leader who is responsible for making a charitable donation to UNICEF on behalf of a group of donors, and has the opportunity to "embezzle" some of the donation money for themselves (Figure 1C).

We will collect data from donors first. A few days before we run our main experiment, a convenience sample of American participants (N = 100) will be recruited from Prolific and be provided with a $2 bonus endowment. They will be given the opportunity to donate up to their full bonus to UNICEF. After making their donation decision, they will read about the five COVID-19 dilemmas, in randomized order, and indicate which policy they think should be adopted. Finally, they will be instructed that they may be selected to be responsible for the entire group's donations to UNICEF. If they are selected, they will have the opportunity to keep up to the full amount of total group donations for themselves. They will be asked to indicate how much of the group's donations they would keep for themselves if they are selected to be responsible.

Our main experiment focuses on the behavior of voter participants. In the voting task, participants will be randomly assigned to read about one dilemma, randomly selected amongst the five dilemmas summarised in Table 2. After completing the dilemma introduction, participants will be asked to "make a choice that has real financial consequences". They will be told that "[a] few days ago, a group of 100 people were recruited via an international online marketplace and invited to make donations to the charitable organization UNICEF. In total, they donated an amount equivalent to [donation amount in local currency]". We will instruct participants that we would like them to "vote for a leader to be responsible for the entire group's donations". Crucially, they will also be told that "[t]he leader has two options: They can transfer the group's [donation amount] donation to UNICEF in full, *or* they can take some of this money for themselves (up to the full amount) and transfer whatever amount is left to UNICEF". The exact donation amount will be determined by the actual donation choices of the donor participants.

Following these details, participants will be asked to cast a vote for the leadership position between two people who had also read about the same dilemma they had just read about. Participants will be instructed that one person agreed with the utilitarian argument, and the other person agreed with the non-utilitarian argument. This information will be displayed to participants on the same page, in a randomized order. Participants will then be asked to vote for the person they wished to be responsible for the group's donations. We will instruct participants that we will later identify the winner of the election, and implement their choice by distributing payments to the leader and UNICEF accordingly.

After completing the voting task, voter participants will be asked the following comprehension question: "On the last page, you were asked to choose a leader that will be entrusted with the group's donation. Please select the option that best describes what the leader will be able to do with the donation". They will be asked to select between three options, displayed in randomized order:

1. The leader chooses how much of the group's donation to keep for themselves and how much to transfer to UNICEF.
2. The leader chooses how much of the group's donation to transfer to The Red Cross and how much to transfer to Medecins Sans Frontiers.
3. The leader chooses how much of the group's donation to keep for themselves and how much to return to the people who donated the money.

We will exclude voter participants who fail to select the correct answer (1), as per our exclusion criteria (see Exclusions).

After collecting the votes from the voter participants, we will randomly select ten donor participants to be considered for the leadership position: one who endorsed the utilitarian position for each of the five dilemmas and one who endorsed the non-utilitarian position for each of the five dilemmas. After tallying the votes from voter participants, we will implement the choices of each of the elected leaders.

For full text of instructions and questions for both the donor and the voting task, see Supplementary Methods.

Self-reported trust. Participants will read about two dilemmas on the dimension of utilitarianism that they will *not* encounter in the voting task. Participants assigned to an Instrumental Harm dilemma (Lockdown, Ventilators, or Tracing) for the voting task will read both Impartial Beneficence dilemmas (PPE and Medicine) for the self-reported trust task, while participants assigned to an Impartial Beneficence dilemma (PPE or Medicine) for the voting task will read a randomly assigned two out of three Instrumental Harm dilemmas (Lockdown, Ventilators, and Tracing) for the self-reported trust task. The structure of the introduction to the dilemmas will be identical to that in the voting task: they will read a short description of the issue, followed by a description of two potential policies. On separate screens, they will be asked which policy they themselves support.

After providing their own opinions, participants will be asked to imagine that the mayor of a major city in their region is arguing for one of the two policies, providing either a utilitarian or non-utilitarian argument. Each participant will be randomly assigned to read about leaders making either utilitarian or non-utilitarian arguments in all dilemmas presented in the self-report trust task. After reading about the leader's opinion and argument, they will then be asked to report their general trust in the leader ("How trustworthy do you think this person is?"), to be answered on a 1-7 scale, with labels "Not at all trustworthy", "Somewhat trustworthy", and "Extremely trustworthy", at points 1, 4, 7, respectively. On a separate page they will then be asked to report their trust in the leader's advice on other issues ("How likely would you be to trust this person's advice on other issues?"), to be answered on a 1-7 scale, with labels "Not at all likely", "Somewhat likely", and "Extremely likely", at points 1, 4, 7, respectively.

After completing the self-reported trust task, participants will be asked the following comprehension question: "On the last page, you read about a mayor in a city in your region, and

443   were asked about them. Please select the option that best describes the questions you were
444   asked". Their options, displayed in a randomized order, will be: (1) How much I agreed with the
445   mayor; (2) How much I trusted the mayor; and (3) How much I admired the mayor. This will
446   allow us to exclude participants who fail to select the correct answer (2), as per our exclusion
447   criteria (see Exclusions).
448   For full text of instructions and questions for the self-report trust task, see Supplementary
449   Methods.
450
451   *COVID concern.* To assess their attitudes toward and experience with the pandemic,
452   participants will be asked three questions. Two will measure how concerned participants
453   currently feel about the pandemic, on both health-related and economic grounds ("How
454   concerned are you about the health-related consequences of the COVID-19 pandemic?", and
455   "How concerned are you about the financial and economic consequences of the COVID-19
456   pandemic?", both to be answered on a 1-7 scale, with labels "Not at all", and "Very much", at
457   points 1 and 7, respectively). The third question will measure their personal involvement ("Have
458   you or anyone you know personally suffered significant health consequences as a result of
459   COVID-19?", to be answered by selecting one of three options: "Yes", "No", "Unsure").
460
461   *Oxford Utilitarianism Scale.* All participants will then complete the Oxford Utilitarianism
462   Scale[33]. The scale consists of nine items in two subscales: instrumental harm (OUS-IH) and
463   impartial beneficence (OUS-IB). The OUS-IB subscale consists of five items that measure
464   endorsement of impartial maximization of the greater good, even at great personal cost (e.g., "It
465   is morally wrong to keep money that one doesn't really need if one can donate it to causes that
466   provide effective help to those who will benefit a great deal"). The OUS-IH subscale consists of
467   four items relating to willingness to cause harm so as to bring about the greater good (e.g.,"It is
468   morally right to harm an innocent person if harming them is a necessary means to helping several
469   other innocent people"). Participants will view all questions in a randomized order, and answer
470   on a 1-7 scale, with labels "Strongly disagree", "Disagree", "Somewhat disagree", "Neither
471   agree nor disagree", "Somewhat agree", "Agree", and "Strongly agree".
472
473   *Demographics.* All participants will be asked to report their gender, age, years spent in
474   education, subjective SES, education (on the same scale, but with minor changes in the scale
475   labels across countries), political ideology (using an item from the World Values Survey), and
476   religiosity. These questions will be the same across countries and represent the demographics
477   used as covariates in the main analysis. Additionally, participants will be asked to indicate their
478   region of residence (e.g. for US, "Which US State do you currently live in?"), and ethnicity/race,
479   with the specific wording and response options depending on the local context. In addition,
480   participants will be asked to confirm their country of residence, which will allow us to exclude
481   participants who report living in a different country than that of intended recruitment, as per our
482   exclusion criteria (see Exclusions).

483

484   *Debrief questions.* Finally, participants will be asked a series of debriefing questions.

485 Two of these will be assessing their participation in other COVID-related studies

486 ("Approximately how many COVID-related surveys have you participated in before this one?",

487 to be answered by selecting one of the following options: "0", "1-5", "6-10", "11-20", "21-50",

488 "more than 50", "I don't remember"; and "If you have participated in any other COVID-related

489 studies, how similar were they to this one?", to be answered by selecting one of the following

490 options: "Extremely similar", "Very similar", "Moderately similar", "Slightly similar", "Not at

491 all similar", "Not applicable").

492   An additional question will assess participants' attitudes towards the charity involved in

493 the voting task ("How reliable do you think UNICEF is as an organization in using donations for

494 helping people?", to be answered on a 1-5 scale, with labels "Not reliable at all", "Somewhat

495 reliable", and "Very reliable", at points 1, 3, and 5, respectively).

496

497 **Analysis Plan**

498

499 *Pre-processing*

500

501   *Exclusions.* Data will be excluded either at the participant level as outlined in the

502 Analysis Plan section, based on criteria 1 (duplicate response), 2 (different residence), and 3

503 (partial completion), or on an analysis-by-analysis basis as outlined in criteria 4 (missing

504 variables) and 5 (failed comprehension checks).

505

506   *Outliers.* All participants' responses will be analyzed.

507

508   *Computation of composite measures.* Composite measures of self-reported trust will be

509 created by averaging responses to the two trust questions (trustworthiness of the leader, and trust

510 in the leader's advice on other issues), separately for each participant and dilemma. In addition,

511 we will create composite OUS scores for each participant by averaging their responses on the

512 scale items, separately for the Instrumental Harm (4 items) and Impartial Beneficence sub-scales

513 (5 items).

514

515 *Analysis plan for hypothesis testing*

516

517   We will examine behavioral measures and self-reported measures of trust in two separate

518 models. For testing our hypotheses across all countries, we will set a significance threshold of

519 alpha = 0.0025 (Bonferroni corrected for two tests). All analyses will be conducted in R using

520 packages lmer [69], lmerTest [70], and emmeans [71]. In the event of convergence or singularity issues,

521 we will supplement the theoretically appropriate models described below with simplified models

522 by reducing complexity of the random effects structure [72].

523

524   *Hypothesis 1: Self-reported trust.* To examine participants' self-reported trust in the

525   leaders, we will examine the composite measure of their trust in each leader (i.e. the average of

526   the two trust questions, computed separately for each participant and dilemma). We hypothesize

527   that participants will report higher trust in non-utilitarian leaders compared to utilitarian leaders

528   in the context of dilemmas involving instrumental harm, while the opposite pattern will be

529   observed for impartial beneficence. To test this hypothesis, we will conduct a linear mixed-

530   effects model of the effect of argument type (Utilitarian vs. Non-Utilitarian), dimension type

531   (Instrumental Harm vs. Impartial Beneficence), and their interaction, on the composite score of

532   trust, adding demographic variables (namely gender, age, education, subjective SES, political

533   ideology, and religiosity) and policy support as fixed effects, and dilemmas and countries as

534   random intercepts, with participants nested within countries. In addition, we will run a model

535   that includes countries as random slopes of the two main effects and the interactive effect.

536   Should the model converge, and should the results differ from the simpler model proposed

537   above, we will compare model fits using the Akaike information criterion (AIC), and retain the

538   model that better fits the data - while still reporting the other in supplementary materials. We will

539   follow up on significant effects with post-hoc comparisons using Bonferroni corrections. For the

540   purposes of the analysis, we will use effect coding such that for argument type, the Non-

541   Utilitarian condition will be coded as -0.5 and the Utilitarian condition as 0.5, and for the

542   dimension type, Instrumental Harm will be coded as -0.5, and Impartial Beneficence as 0.5. The

543   demographic covariates will be grand mean-centered; the gender variable will be dummy coded

544   with "female" as baseline. P-values will be computed using Satterthwaite's approximation for

545   degrees of freedom as implemented in lmerTest. For analysis code, see

546   https://osf.io/m9tpu/?view_only=2f5896f4b1c14be687db03d33083976c.

547

548   *Hypothesis 2: Voting measure.* To examine participants' trust in the leaders as

549   demonstrated by their behavior, we will examine their choices in the voting task, where they will

550   be asked to select which of two leaders (one making a utilitarian argument, and the other a non-

551   utilitarian one) to entrust with a group charity donation. We hypothesize that participants will be

552   more likely to select the non-utilitarian leader over the utilitarian leader when reading about their

553   arguments for dilemmas involving instrumental harm, while the opposite pattern will be

554   observed for impartial beneficence. To test this hypothesis, we will conduct a generalized linear

555   mixed-effects model with the logit link of the effect of dimension type (Instrumental Harm vs.

556   Impartial Beneficence) on the leader choice (Utilitarian vs. Non-Utilitarian), adding demographic

557   variables (namely gender, age, education, subjective SES, political ideology, and religiosity) and

558   policy support as fixed effects, and dilemmas and countries as random intercepts, with

559   participants nested within countries. In addition, we will also run a model that includes countries

560   as random slopes of the effect of dimension type. Should the model converge, and should the

561   results differ from the simpler model proposed above, we will compare model fits using the

562   Akaike information criterion (AIC), and retain the model that better fits the data - while still

reporting the other in supplementary materials. Based on recent reports that linear models might be preferable to logistic models in treatment designs[73,74], we will run the same analysis using a linear model (instead of logit link) with the identical fixed and random effects and again adjudicate between the models using the AIC. We will follow up on significant effects with post-hoc comparisons using Bonferroni corrections. For the purposes of this analysis, we will use effect coding such that for the binary response variable of argument type, the Non-Utilitarian trust response will be coded as 0 and the Utilitarian trust response as 1, and for the dimension type, Instrumental Harm will be coded as -0.5, and Impartial Beneficence as 0.5. The demographic covariates will be grand mean-centered; the gender variable will be dummy coded with "female" as baseline. P-values will be computed using Satterthwaite's approximation for degrees of freedom as implemented in lmerTest. For analysis code, see https://osf.io/m9tpu/?view_only=2f5896f4b1c14be687db03d33083976c.

     Robustness checks. Because there is evidence that public perceptions of lockdowns are changing relative to July 2020 when we ran our pilots [75,76], which may affect responses to the Lockdown dilemma, we will examine the robustness of our findings using two variations of the models described above, one that includes the Lockdown dilemma and another that omits the dilemma.

     As some of the countries in our sample already implement mandatory and/or invasive contact tracing schemes at the time of writing (China, India, Israel, Singapore, and South Korea), which may affect responses to the Tracing dilemma, we will examine the robustness of our findings in these countries using two variations of the models described above, one that includes the Tracing dilemma and another that omits the dilemma. Furthermore, in this subset of countries we will examine an order effect to test whether completing the Tracing dilemma in the first task affects behavior on the subsequent task.

     Null Hypothesis Testing. In the event of non-significant results from the approaches outlined above, we will employ the Two One-Sided Tests (TOST) procedure[63] to differentiate between insensitive vs. null results. In particular, we will specify lower and upper equivalence bounds based on standardized effect sizes set by our SESOI (see Power Analysis section, or Table 1). For each of our two tasks, should the larger of the two *p* values from the two t-tests be smaller than alpha = .05, we will conclude statistical equivalence. For example, the minimum guaranteed sample size (N = 12600; see Sample Size for details) will give us over 95% power to detect an effect size of $d = 0.05$ in the self-reported trust task, yielding standardized Δ_L = -0.05 and Δ_U = 0.05, and $OR = 1.30$ in the voting task, yielding standardized Δ_L = -0.15 and Δ_U = 0.15.

Sampling Plan

     Participants. The study will be completed online by participants in the following countries: Australia, Brasil, Canada, Chile, China, Denmark, France, Germany, India, Israel, Italy, the Kingdom of Saudi Arabia, Mexico, the Netherlands, Norway, Singapore, South Africa,

603 South Korea, Spain, United Arab Emirates, United Kingdom, and United States of America
604 (Figure 1A). We sample on every inhabited continent and include countries that have been more
605 and less severely affected by COVID-19 on a variety of metrics (see Supplementary Figure 1).
606 Country selection was determined primarily on a convenience basis. In April 2020 the senior
607 author put out a call for collaborators via social media and email. Potential collaborators were
608 asked whether they had the capacity to recruit up to 1,000 participants representative for age and
609 gender within their home country. After the initial set of collaborators was established, we added
610 additional countries to diversify our sample with respect to geographic location and pandemic
611 severity.
612   Participants will be recruited via online survey platforms (see Supplementary Table 1)
613 and compensated financially for their participation in accordance with local standard rates. We
614 will aim to recruit samples that are nationally representative with respect to age and gender
615 where feasible. We anticipate this will be feasible for many, but not all countries in our study
616 (see Supplementary Table 1 for details). Sampling will take place over a 14-day period. All
617 survey materials will be translated to the local language (see Translations for details). Prior to the
618 survey, all participants will read and approve a consent form outlining their risks and benefits,
619 confirm they agree to participate in the experiment, and complete an attention check. Participants
620 who fail to agree to the consent or fail to pass the attention check will not be permitted to
621 complete the survey.
622
623   *Expected effect sizes.* We can inform our expected effect sizes from examining the
624 published literature on utilitarianism and trust. Previous studies of social impressions of
625 utilitarians reveal effect sizes in the range of $d = 0.19 - 0.78$ (mean $d = 0.78$ for the effect of
626 instrumental harm on self-reported moral impressions; mean $d = 0.19$ for the effect of impartial
627 beneficence on self-reported moral impressions; mean $d = 0.55$ for interactive effects of
628 instrumental harm and impartial beneficence on self-reported moral impressions)[35–40]. However,
629 there are several important caveats with using these past studies to inform expected effect sizes
630 for the current study. First, past studies have measured trust in ordinary people, while we study
631 trust in leaders, and there is evidence that instrumental harm and impartial beneficence
632 differentially impact attitudes about leaders versus ordinary people[37]. Second, past studies have
633 investigated artificial moral dilemmas, while we study real moral dilemmas in the context of an
634 ongoing pandemic. Third, past studies have been conducted in a small number of Western
635 countries (US, UK, Germany) while we sample across a much wider range of countries on 6
636 continents. Finally, for the voting task, it is more challenging to estimate an expected effect size
637 because no previous studies to our knowledge have used such a task.
638   Because of the caveats described above, we also informed our expectations of effect sizes
639 with data from Pilot 2, which was identical to the proposed studies in design apart from using
640 The Red Cross instead of UNICEF in the voting task and the omission of the Tracing dilemma
641 (see Pilot Data in Supplementary Information for a full description of the pilot experiments).
642 Pilot 2 revealed a conventionally medium effect size for the interaction between argument and

643   moral dimension in the self-reported trust task (B = 2.88, SE = 0.24, $t(452)$ = 11.80, p < .001, CI

644   = [2.41, 3.35], d = 0.55), and a conventionally large effect size for the effect of moral dimension

645   in the voting task (B = 2.41, SE = 0.33, z = 7.30, p < .001, CI = [1.77, 3.13], OR = 11.13, d =

646   1.33).

647

648   *Sample size.* Sample size was determined based on a cost-benefit analysis considering

649   available resources and expected effect sizes that would be theoretically informative[63] (see

650   Expected effect sizes). We aimed to collect the largest sample possible with resources available

651   and verified with power analyses that our planned sample would be able to detect effect sizes

652   that are theoretically informative and at least as large as expected based on prior literature (see

653   Power analysis). At the time of writing, we expect to collect a sample of 21,000 participants in

654   total. Conservatively accounting for exclusion rates up to 40% (see Exclusions), this would lead

655   to a final guaranteed minimum sample of 12,600 participants.

656

657   *Power analysis.* We conducted a series of power analyses to determine the smallest effect

658   sizes that our minimum guaranteed sample of 12,600 participants would be able to detect with

659   95% power and an alpha level of .005, separately for each main model (see Analysis plan for

660   further details). To account for these two hypothesis tests, for all power analyses we applied

661   Bonferroni corrections for two tests, thus yielding an alpha of 0.0025. Following recent

662   suggestions [64, cf.65], results passing a corrected alpha of p ≤ 0.005 will be interpreted as

663   '*supportive* evidence' for our hypotheses, while results passing a corrected alpha of p < 0.05 will

664   be interpreted as '*suggestive* evidence'. Power analyses were conducted using Monte Carlo

665   simulations[66] via the R package simr[67], with 1000 simulations, using estimates of means and

666   variances from Pilot 2 (see Pilot Data in Supplementary Information for a full description of the

667   pilot experiments; note that for the purposes of the current simulations, the race variable was

668   omitted from data analysis because this variable is not readily comparable across countries). Data

669   and code for power analyses can be found at

670   https://osf.io/m9tpu/?view_only=2f5896f4b1c14be687db03d33083976c.

671   First, we considered the interactive effect of moral dimension (Instrumental Harm vs.

672   Impartial Beneficence) and argument (Utilitarian vs. Non-Utilitarian) on trust in the self-report

673   task. We estimate that a sample of 12,600 participants will provide over 95% power to detect an

674   effect size of d = .05 (power = 99.3%, CI = [98.56, 99.72]). This effect size is 9% of what we

675   observed in Pilot 2 and is the smallest effect size of interest (SESOI) for the self-report task.

676   Next, we considered the effect of moral dimension (Instrumental Harm vs. Impartial

677   Beneficence) on leader choice in the voting task. We estimate that a sample of 12,600

678   participants will provide over 95% power to detect an odds ratio of 1.30 (power = 95.8%, CI =

679   [94.36, 96.96]). This effect size is 9% of what we observed in Pilot 2 and is the SESOI for the

680   voting task.

681   Given that these smallest effect sizes of interest are detectable at 95% power with our

682   guaranteed sample (total N = 12,600), are theoretically informative, and are lower than our

683 expected effect sizes (see Expected effect sizes), we conclude that our sample is sufficient to
684 provide over 95% power for testing our hypotheses, and that our study is highly powered to
685 detect useful effects.
686   We note that at time of writing, online survey platform representatives indicated that
687 while it is normally feasible to recruit samples nationally representative for age and gender in
688 most of our target countries, due to the ongoing pandemic, final sample sizes may be
689 unpredictable and in some countries it will not be possible to achieve fully representative quotas
690 for some demographic categories, including women and older people (see Supplementary Table
691 1 for details). If this issue arises, we will prioritize statistical power over representativeness. If
692 we are unable to achieve representativeness for age and/or gender in particular countries, we will
693 note this explicitly in the results section.

694   *Exclusions.* Participants will be excluded from all further analyses if they meet at least
695 one of the following criteria: (1) they have taken the survey more than once (as indicated by IP
696 address or worker ID); (2) they report in a question about their residence (further described in
697 Design) that they live in a different country than that of intended recruitment; (3) they do not
698 answer more than 50% of the questions. In addition, participants will be selectively excluded
699 from specific analyses if they (4) do not provide a response and are thus missing variables
700 involved in the analysis; or (5) fail the comprehension check (further described in Design) for the
701 task involved in the analysis.

702
703 ***Data availability statement***
704
705   All data and materials will be made openly available on the Open Science Framework
706 (OSF) website at this link:
707 https://osf.io/m9tpu/?view_only=2f5896f4b1c14be687db03d33083976c.
708
709 ***Code availability statement***
710
711   All analysis code (completed in R) will be made openly available on the Open Science
712 Framework (OSF) website at this link:
713 https://osf.io/m9tpu/?view_only=2f5896f4b1c14be687db03d33083976c.
714
715
716   ***References***
717

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876

Author Contributions

MJC, JACE, CC, VC, and WJB conceived the research. MJC, JACE, CC, EA, PB, BB, WJB, MC, VC, DC, MAD, SG, FH, YM, MAM, CM, ALO, AMBP, NR, NS, JS, WSA, HS, MS, SS, LT, MT, HY, & YZ designed the research. MAM, JS, MJC, JACE, CC, HS, LT, NS, and EA developed the voting task. JACE, VC, MJC, CC, and WSA wrote the moral dilemmas. CC and JE analyzed the pilot data in consultation with MJC, WJB, AJ, CM, and NR. CC conducted the power analysis in consultation with MJC, WJB, CM and NR. CC, JACE, MJC, WJB, CM, and NR developed the analysis plan. JACE, CC, and MJC prepared the manuscript with feedback from all co-authors. MJC, JACE, CC, and CK coordinated the implementation of the project. MJC, JACE, CC, EA, PB, BB, MC, DC, MAD, SG, BG, FH, CK, YL, YM, MAM, FM, CM, ALO, GP, NR, NS, JS, HS, MS, SS, LT, HY, and YZ will contribute to data collection and/or translation. All co-authors will review and approve the final manuscript.

915 ***Competing Interests***
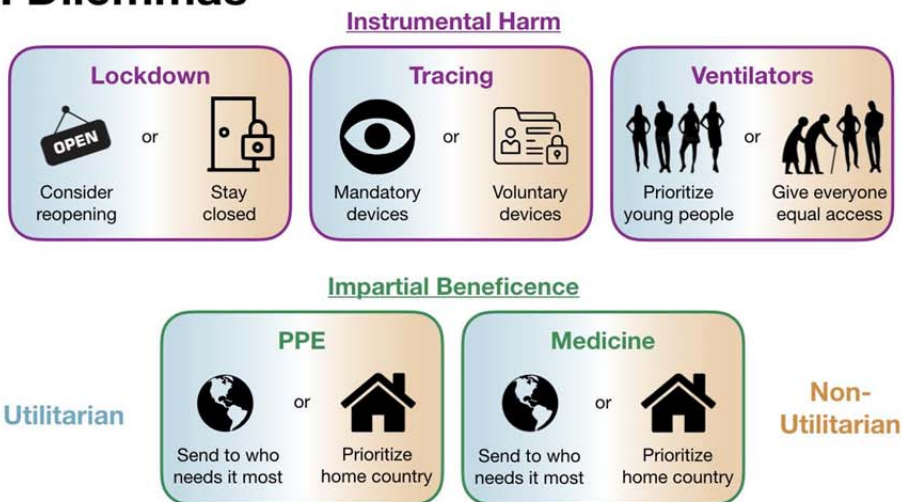
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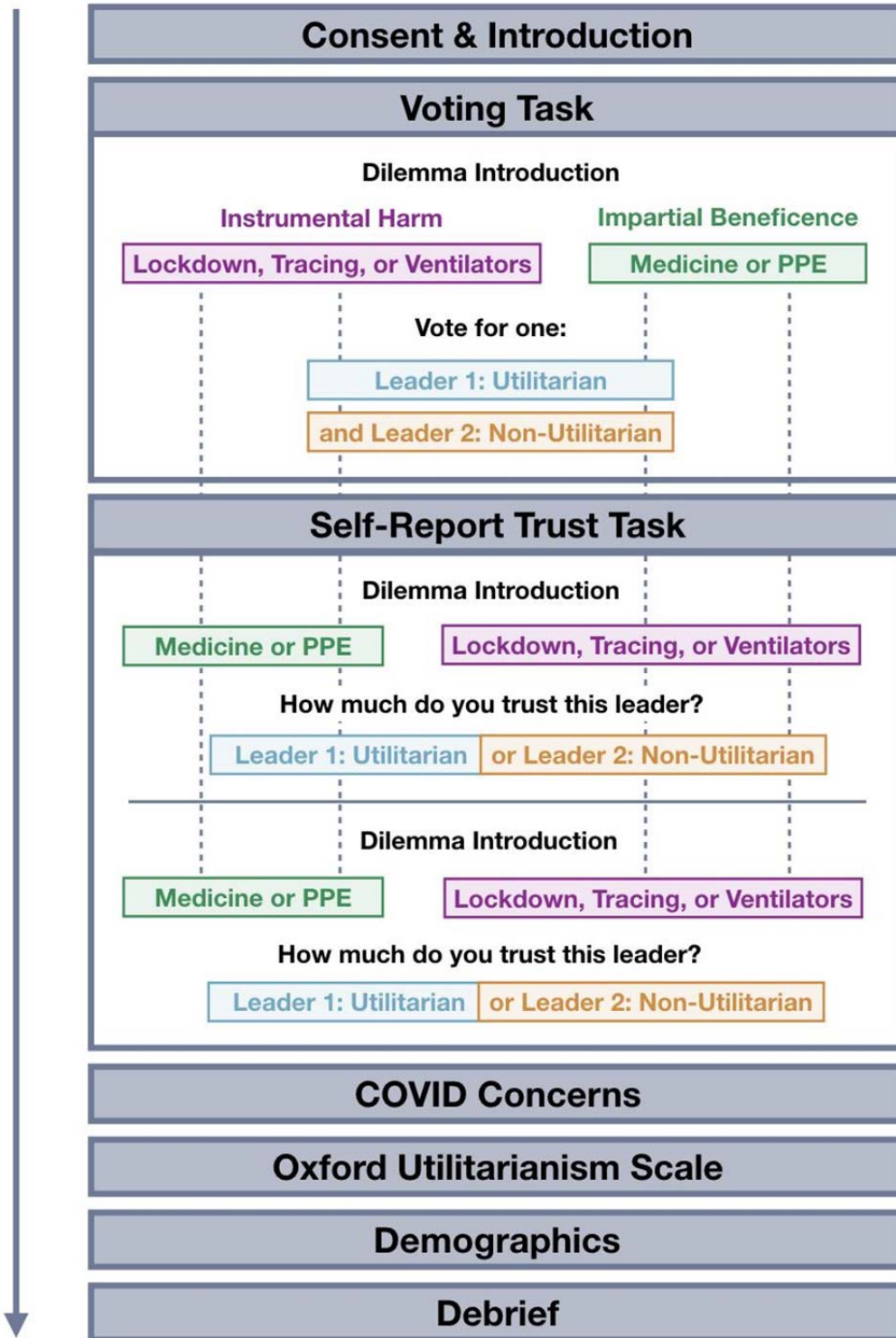917 The authors declare no competing interests

918

919   *Figures and Figure Captions*

a. Countries of recruitment

b. Dilemmas

Instrumental Harm

Lockdown
OPEN or [locked door]
Consider reopening / Stay closed

Tracing
[eye] or [file]
Mandatory devices / Voluntary devices

Ventilators
[young people] or [elderly people]
Prioritize young people / Give everyone equal access

Impartial Beneficence

Utilitarian

PPE
[globe] or [house]
Send to who needs it most / Prioritize home country

Medicine
[globe] or [house]
Send to who needs it most / Prioritize home country

Non-Utilitarian

c. Voting task

Donors
What % of your bonus do you donate to UNICEF?
Keep all ← → Donate all
Group donation

Voters
Vote for a leader who will be responsible for the **group donation**:
Utilitarian Leader
or
Non-Utilitarian Leader

Leader
What % of the **group donation** do you want to transfer to UNICEF vs. keep for yourself?
Transfer all ← → Keep all

920

921   *Figure 1. **Overview of Experimental Methods**. (A) Countries of recruitment for online samples*
922   *nationally representative with respect to age and gender. (B) Summary of the five COVID-19*
923   *dilemmas employed in the experimental tasks. (C) Voting task: participants are asked to vote for*
924   *a leader who will be entrusted with a group's charitable donation and can "embezzle" some of*
925   *the donation money for themselves.*
926

Figure 2. *Overview of experimental design*. *Across subjects, we will randomize the order of the voting and self-report tasks, the order of dilemmas in the self-report task, and the order of leaders in the voting task.*

932   **Tables**
933   **Table 1. Design Table**
934

Question	Hypothesis	Sampling Plan	Analysis Plan	Interpretation
How do leaders' endorsements of utilitarian vs. non-utilitarian approaches to dilemmas affect self-reported trust?	Participants will report higher trust in leaders who reject (versus endorse) instrumental harm, and higher trust in leaders who endorse (versus reject) impartial beneficence.	Power analyses suggested that our planned sample size (N = 12600) would be sufficient to achieve 95% power to detect an effect size of $d = .05$.	We will conduct a linear mixed-effects model of the effect of argument type, dimension type, and their interaction on the composite measure of self-report trust, controlling for demographic variables and participants' own policy preferences.	A significant interaction (after following up with post-hoc tests) will be interpreted as evidence that endorsement of instrumental harm decreases general trust in leaders, while endorsement of impartial beneficence increases general trust in leaders. Should the observed effect size of the interaction be statistically equivalent (with the larger of the two p values in the TOST using equivalence bounds set by the SESOI smaller than alpha = .05), this will be interpreted as evidence for null effects.
How do leaders' endorsements of utilitarian vs. non-utilitarian	Participants will be more likely to vote for a leader who	Power analyses suggested that our planned sample size (N	We will conduct a generalized linear mixed-effects model	A significant main effect of dimension will be interpreted as

| approaches to dilemmas affect trusting behavior? | rejects (versus endorses) instrumental harm, while they will be more likely to vote for a leader who endorses (versus rejects) impartial beneficence. | = 12600) would be sufficient to achieve 95% power to detect an odds ratio (*OR)* of 1.30. | with the logit link of the effect of dimension type on leader choice, controlling for demographic variables and participants' own policy preferences. | evidence that endorsement of instrumental harm decreases trusting behavior toward leaders, while endorsement of impartial beneficence increases trusting behavior toward leaders. Should the observed effect size be statistically equivalent (with the larger of the two p values in the TOST using equivalence bounds set by the SESOI smaller than alpha = .05), this will be interpreted as evidence for null effects. |

935
936
937
938 **Table 2. Summary of moral arguments in COVID-19 dilemmas**
939

Dilemma	Argument Type	
Instrumental Harm (IH)	**Utilitarian**	**Non-Utilitarian**
Lockdown	"We need to think about all the consequences. Preventing deaths from	"As leaders, our primary duty is to protect our citizens. We must think of

	COVID isn't all that matters, and continuing these prolonged restrictions will have a far worse effect on our overall well-being."	our responsibilities to one another, and we cannot sacrifice some of our most vulnerable people in pursuit of the greater good."
Ventilators	"We have to think about how we can do the most good with the resources we have, and that means prioritizing those people who have the best chance of recovering and living a long and healthy life."	"It's not our place to choose who lives. Everyone has the same right to receive equal access to treatment, and we cannot abandon our most vulnerable in an effort to save more lives."
Tracing	"We need to control the pandemic, and sometimes you have to sacrifice the right to privacy for the greater good."	"Everyone has a right to privacy, and we cannot sacrifice this right in an effort to control the pandemic."
Impartial Beneficence (IB)	**Utilitarian**	**Non-Utilitarian**
Medicine	"COVID-19 is a global pandemic that affects all humans equally. We need to be impartial and send treatment where it can achieve the greatest good."	"We have a right to use our own resources to help our own citizens before everyone else. Other countries can produce their own treatments for COVID-19."
Personal Protective Equipment	"COVID-19 is a global pandemic that affects all humans. We need to be impartial in how we distribute resources like PPE and send it where it can achieve the greatest good."	"We have a duty to protect our own citizens first, not everyone in the world. Other countries are responsible for protecting their own citizens from COVID-19."

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Supplementary Information

947   ***Pilot Data***

948

949   We conducted two pilots to establish both proof of concept and the feasibility of our

950   methods (see https://osf.io/m9tpu/?view_only=2f5896f4b1c14be687db03d33083976c for data

951   and code).

952

953   *Pilot 1.* We recruited a convenience sample of British participants (N = 100, after exclusions N =

954   98; N females = 56, Mean age = 31.87) on Prolific in July 2020 in which participants read five

955   different COVID moral dilemmas. In a within-subjects design, participants completed the

956   "dilemma introduction" (see Methods) for each of five dilemmas presented in randomized order.

957   Following the introduction to each dilemma, participants were presented with two leaders in

958   randomized order: a "utilitarian" leader, who argued for a utilitarian policy solution to the

959   dilemma, and a "non-utilitarian" leader who rejected it. For each leader, participants provided

960   two ratings of trustworthiness ("How trustworthy do you think this person is?" and "How likely

961   would you be to trust this person's advice on other issues?", both on a 7-point scale), which we

962   averaged (separately for each participant, dilemma, and leader) to create a composite trust

963   measure.

964   We conducted a linear mixed-effects model of the effect of argument type (Utilitarian vs.

965   Non-Utilitarian), dimension type (Instrumental Harm vs. Impartial Beneficence), and their

966   interaction, on the composite score of trust, adding demographic variables (namely race, gender,

967   age, education level, income, political ideology, and religiosity), and policy support as fixed

968   effects, and dilemmas and participants as random intercepts. For the purposes of the analysis, we

969   used effect coding such that for argument type, the Non-Utilitarian condition is coded as -0.5 and

970   the Utilitarian condition as 0.5, and for the dimension type, Instrumental Harm is coded as -0.5,

971   and Impartial Beneficence as 0.5. The demographic covariates were grand mean-centered; the

972   gender variable was dummy coded with "female" as baseline, and the race variable was dummy

973   coded with "other" as baseline. P-values were computed using Satterthwaite's approximation for

974   degrees of freedom as implemented in lmerTest. For analysis code, see

975   https://osf.io/m9tpu/?view_only=2f5896f4b1c14be687db03d33083976c.

976   We observed no significant main effect of either argument type (B = -0.01, standard error

977   [SE] = 0.08, $t(875)$ = -0.15, p = .881, confidence interval [CI] = [-0.17, 0.14]) or dimension type

978   (B = -0.01, SE = 0.17, $t(3)$ = -0.07, p = .946, CI = [-0.34, 0.31]), but crucially, a significant

979   interaction between argument and dimension type (B = 2.33, SE = 0.16, $t(875)$ = 14.67, p < .001,

980   CI = [2.02, 2.64]). Post-hoc comparisons with Bonferroni corrections confirmed that in

981   Instrumental Harm dilemmas, utilitarian leaders were seen as less trustworthy than non-

982   utilitarian leaders (mean trust for utilitarian leaders = 3.48, SE = 0.24, CI = [2.86, 4.11]; mean

983   trust for non-utilitarian leaders = 4.66, SE = 0.24, CI = [4.04, 5.28]; B = -1.18, SE = 0.10, $t(875)$

984   = -11.72, p < .001, CI = [-1.37, -0.98]), but in Impartial Beneficence dilemmas this effect was

985   reversed, such that utilitarian leaders were seen as more trustworthy than non-utilitarian leaders

986 (mean trust for utilitarian leaders = 4.64, SE = 0.25, CI = [3.97, 5.30]; mean trust for non-
987 utilitarian leaders = 3.48, SE = 0.25, CI = [2.82, 4.15]; B = 1.15, SE = 0.12, $t(875)$ = 9.37, p <
988 .001, CI = [0.91, 1.39]; see Supplementary Figure 2; for results by dilemma, see Supplementary
989 Figure 3).

991 *Pilot 2.* For the second pilot experiment, which included both the voting task and the self-report
992 trust task, we recruited a convenience sample of U.S. participants (N = 503, after exclusions N =
993 469; N females = 239, Mean age = 30.33) on Prolific in July 2020. They completed a procedure
994 mostly identical to that described in the Methods section, with the exception that this pilot did
995 not include attention or comprehension checks, it did not include the Tracing dilemma, and we
996 used The Red Cross instead of UNICEF in the voting task. Participants in this pilot experiment
997 were voter participants in the voting task. A few days prior to running the main pilot experiment,
998 we recruited a convenience sample of donor participants (total N = 103, after exclusions N =
999 100; N females = 59, Mean age = 30.16) via Prolific. The donor participants chose to contribute
1000 a total of $71.80 to The Red Cross. We displayed this amount to voter participants in the main
1001 pilot experiment.
1002   Following the analysis plan we will employ in the Registered Report (see Analysis Plan),
1003 for the self-reported trust task, we conducted a linear mixed-effects model of the effect of
1004 argument type (Utilitarian vs. Non-Utilitarian), dimension type (Instrumental Harm vs. Impartial
1005 Beneficence), and their interaction, on the composite score of trust, adding demographic
1006 variables (namely race, gender, age, education level, income, political beliefs, and religiosity)
1007 and policy support as fixed effects, and dilemmas and participants as random intercepts. For the
1008 purposes of the analysis, we used effect coding such that for argument type, the Non-Utilitarian
1009 condition was coded as -0.5 and the Utilitarian condition as 0.5, and for the dimension type,
1010 Instrumental Harm is coded as -0.5, and Impartial Beneficence as 0.5. The demographic
1011 covariates were grand mean-centered; the gender variable was dummy coded with "female" as
1012 baseline, and the race variable was dummy coded with "other" as baseline. P-values were
1013 computed using Satterthwaite's approximation for degrees of freedom as implemented in
1014 lmerTest. For analysis code, see
1015 https://osf.io/m9tpu/?view_only=2f5896f4b1c14be687db03d33083976c.
1016   For self-reported trust, there was a significant main effect of argument type (B = -0.58,
1017 SE = 0.12, $t(452)$ = -4.75, p < .001, CI = [-0.82, -0.35]), no main effect of dimension type (B =
1018 0.10, SE = 0.27, $t(3)$ = 0.38, p = .730, CI = [-0.41, 0.62]), and crucially, a significant interaction
1019 between argument and dimension type (B = 2.88, SE = 0.24, $t(452)$ = 11.80, p < .001, CI = [2.41,
1020 3.35]). Post-hoc comparisons with Bonferroni corrections confirmed that in Instrumental Harm
1021 dilemmas, utilitarian leaders were seen as less trustworthy than non-utilitarian leaders (mean
1022 trust for utilitarian leaders = 3.14, SE = 0.24, CI = [2.33, 3.95]; mean trust for non-utilitarian
1023 leaders = 5.16, SE = 0.24, CI = [4.35, 5.96]; B = -2.02, SE = 0.17, $t(454)$ = -11.59, p < .001, CI =
1024 [-2.36, -1.68]), but in Impartial Beneficence dilemmas this effect was reversed, such that
1025 utilitarian leaders were seen as more trustworthy than non-utilitarian leaders (mean trust for

utilitarian leaders = 4.68, SE = 0.24, CI = [3.88, 5.48]; mean trust for non-utilitarian leaders = 3.82, SE = 0.24, CI = [3.02, 4.63]; B = 0.86, SE = 0.17, t(455) = 5.00, p < .001, CI = [0.52, 1.19]; see Supplementary Figure 4; for results by dilemma, see Supplementary Figure 5).

      For the voting task, we first excluded participants who reported not understanding the task (N = 17; remaining N = 452). Following the analysis plan we will employ in the Registered Report (see Analysis Plan) for the voting task, we ran a generalized linear mixed-effects model with the logit link of the effect of dimension type (Instrumental Harm vs. Impartial Beneficence) on the leader choice (Utilitarian vs. Non-Utilitarian), adding demographic variables (namely race, gender, age, education level, income, political beliefs, and religiosity) and policy support as fixed effects, and dilemma as a random intercept. For the purposes of the analysis, we used effect coding such that for the binary response variable of argument type, the Non-Utilitarian trust response is coded as 0 and the Utilitarian trust response as 1, and for the dimension type, Instrumental Harm is coded as -0.5, and Impartial Beneficence as 0.5. The demographic covariates were grand mean-centered; the gender variable was dummy coded with "female" as baseline, and the race variable was dummy coded with "other" as baseline. P-values were computed using Satterthwaite's approximation for degrees of freedom as implemented in lmerTest. For analysis code, see
https://osf.io/m9tpu/?view_only=2f5896f4b1c14be687db03d33083976c.

      We found a significant main effect for dimension type (B = 2.41, SE = 0.33, z = 7.30, p < .001, CI = [1.77, 3.13], OR = 11.13). Post-hoc comparisons with Bonferroni corrections confirmed that in Instrumental Harm dilemmas, participants were less likely to vote for utilitarian leaders than non-utilitarian leaders (probability of choosing utilitarian leader = 0.15, SE = 0.05, CI = [0.06, 0.31]), but in Impartial Beneficence dilemmas this effect was reversed, such that participants were more likely to vote for utilitarian leaders than non-utilitarian leaders (probability of choosing utilitarian leader = 0.65, SE = 0.08, CI = [0.46, 0.81]; see Supplementary Figure 6). In other words, participants were more than 11 times more likely to choose the utilitarian leader in Impartial Beneficence dilemmas compared to Instrumental Harm dilemmas.

      We note here that this model yielded a singular fit, due to the addition of dilemmas as a random intercept. First, we confirmed that a more parsimonious model, identical in every way except for the omission of the random intercept, yielded convergent results (for analysis code, see https://osf.io/m9tpu/?view_only=2f5896f4b1c14be687db03d33083976c). Given the theoretical importance of including dilemmas as a random intercept, we report here the results of the more theoretically appropriate maximal random effects structure, which should be preferred when justified by the design[72].

Supplementary Methods

    1. ***Supplementary Method: Dilemma Preambles***

Lockdown Dilemma

1067 *Dilemma Preamble*

1068

1069 Think ahead several months into the future. Imagine that the U.S. is in the middle of another
1070 wave of the COVID-19 pandemic, and there is still no vaccine available. After a surge in cases,
1071 political leaders have imposed strict nationwide restrictions, with stay-at-home orders and
1072 closures of schools, offices, shops, restaurants, bars, theaters, and so on.

1073

1074 These restrictions have now been in place for three months. It's clear that the policy is working
1075 to reduce the number of deaths, especially amongst vulnerable people. However, these prolonged
1076 restrictions are taking their toll. Mental health experts and economists are increasingly concerned
1077 about the effects of continued restrictions on people's overall wellbeing. Because of this,
1078 political leaders are debating when to lift the restrictions and reopen schools and businesses.

1079

1080 Some are arguing that we should consider lifting the restrictions immediately. They argue that
1081 even though resuming activities now will cause more COVID-related deaths in the short-term,
1082 the economic and social consequences of continuing the prolonged restrictions could cause
1083 worse suffering overall in the long term.

1084

1085 Others are arguing that the restrictions should stay in place at least until a vaccine is available.
1086 They argue that the country has a primary responsibility to protect its vulnerable citizens, and
1087 that this must take priority.

1088

1089 *Support Measure*

1090

1091 **Which policy do you think should be adopted?**

1092

1	2	3	4	5	6	7
Strongly support keeping the prolonged restrictions			Indifferent			Strongly support lifting the restrictions

1093

1094 *Morality Measure (exploratory)*

1095

1096 **How morally right or wrong would it be to lift restrictions before a vaccine is available?**

1097

1	2	3	4	5	6	7
Absolutely morally wrong			Neither right nor wrong			Absolutely morally right

1098
1099

1100 ***Ventilators Dilemma***
1101
1102 *Dilemma Preamble*
1103
1104 COVID-19 remains a public health threat. Public health officials have announced that citizens
1105 should be on alert for another dangerous wave of the pandemic.
1106
1107 If the predictions are correct, there will not be enough ventilators and hospital beds to treat
1108 everyone, and doctors are going to have to make difficult decisions about how to ration medical
1109 care. Political leaders are calling for a policy to be put into place now so the same standards can
1110 be applied in hospitals across the country.
1111
1112 Some are arguing that when allocating access to ventilators and other forms of healthcare,
1113 doctors should prioritize younger and healthier people because they are more likely to survive
1114 treatment.
1115
1116 Others are arguing that everyone should have equal access to treatment, regardless of their age or
1117 health status.
1118
1119 *Support Measure*
1120
1121 **Which policy do you think should be adopted?**
1122

1	2	3	4	5	6	7
Strongly support everyone having equal access to treatment			Indifferent			Strongly support prioritizing younger and healthier people for treatment

1123
1124 *Morality Measure (exploratory)*
1125
1126 **How morally right or wrong would it be to prioritize younger and healthier people for**
1127 **COVID treatment?**
1128

1	2	3	4	5	6	7
Absolutely morally wrong			Neither right nor wrong			Absolutely morally right

1129

1130 *Tracing Dilemma*

1131

1132 *Dilemma Preamble*

1133

1134 COVID-19 remains a threat to public health. Scientists are suggesting that an effective way to
1135 prevent the spread of COVID-19 is through wide-reaching and mandatory "contact tracing." This
1136 works by using technology to trace people's movements and interactions with other people. If
1137 someone tests positive for COVID-19, the technology can alert others who have been in contact
1138 with that person.

1139

1140 Public officials are considering a new contact tracing program that goes much further than
1141 current contact tracing efforts. This new program is estimated to be more effective at containing
1142 the pandemic, but is also more invasive of individual privacy. This proposal involves delivering
1143 inexpensive contact tracing devices to each resident. The small devices, which don't require a
1144 mobile phone and can be worn on a lanyard or carried in a handbag, use GPS and cellular
1145 technology to continuously trace the wearer's movements. The new program would require
1146 residents to carry a tracing device whenever they leave their homes, and residents could be fined
1147 if they fail to bring the device with them.

1148

1149 Some are arguing that the government should make it mandatory for individuals to carry tracing
1150 devices with them whenever they leave their homes. They are saying that sometimes you have to
1151 sacrifice privacy for the greater good.

1152

1153 Others argue that these tracing devices should be only voluntary, because forcing residents to
1154 wear them anytime they leave their homes would violate their rights to privacy.

1155

1156 *Support Measure*

1157

1158 **Which policy do you think should be adopted?**

1159

1	2	3	4	5	6	7
Strongly support the tracing devices being voluntary			Indifferent			Strongly support the tracing devices being mandatory

1160

1161 *Morality Measure (exploratory)*

1162

1163 **How morally right or wrong would it be to make it mandatory for individuals to carry**
1164 **contact tracing devices with them wherever they go?**

1165

1	2	3	4	5	6	7
Absolutely morally wrong			Neither right nor wrong			Absolutely morally right

1166

1167 ***Medicine Dilemma***

1168

1169 *Dilemma Preamble*

1170

1171 COVID-19 remains a public health threat. Public health officials have announced that citizens
1172 should be on alert for another dangerous wave of the pandemic.

1173

1174 Imagine that a pharmaceutical company based in the U.S. has developed an effective treatment.
1175 The company is manufacturing the medicine as quickly as possible, but it is unlikely there will
1176 be sufficient supplies when the next wave hits. Political leaders are debating how the medicine
1177 should be distributed around the globe.

1178

1179 Some are arguing that the medicine should be sent wherever it can achieve the greatest good,
1180 even if that means sending it to other countries.

1181

1182 Others are arguing that the medicine should be kept in the U.S., because the government should
1183 focus on protecting its own citizens.

1184

1185 *Support Measure*

1186

1187 **Which policy do you think should be adopted?**

1188

1	2	3	4	5	6	7
Strongly support U.S.-made medicine being reserved for protecting American citizens			Indifferent			Strongly support U.S.-made medicine being given to whoever needs it most

1189

1190 *Morality Measure (exploratory)*

1191

1192 **How morally right or wrong would it be for U.S.-made medicine to be given to whoever**
1193 **needs it most, even if that means sending it to other countries?**

1194

1	2	3	4	5	6	7

	Absolutely morally wrong		Neither right nor wrong		Absolutely morally right	

1195

1196

1197 ***PPE Dilemma***

1198

1199 *Dilemma Preamble*

1200

1201 Think ahead several months into the future. Imagine that COVID-19 cases are rising again
1202 around the world and public health officials have announced that citizens should be on alert for
1203 another dangerous wave of the pandemic.

1204

1205 If the predictions are correct, there will soon be another global shortage of personal protective
1206 equipment (PPE). Political leaders are debating how personal protective equipment should be
1207 distributed around the globe.

1208

1209 Some are arguing that PPE made in American factories should be sent wherever it can do the
1210 most good, even if that means sending it to other countries.

1211

1212 Others are arguing that PPE made in American factories should be kept in the U.S., because the
1213 government should focus on protecting its own citizens.

1214

1215 *Support Measure*

1216

1217 **Which policy do you think should be adopted?**

1218

1	2	3	4	5	6	7
Strongly support U.S.-made PPE being reserved for protecting American citizens			Indifferent			Strongly support U.S.-made PPE being given to whoever needs most

1219

1220 *Morality Measure (exploratory)*

1221

1222 **How morally right or wrong would it be for U.S.-made PPE to be given to whoever needs it**
1223 **most, even if that means sending it to other countries?**

1224

1	2	3	4	5	6	7
Absolutely morally wrong			Neither right			Absolutely morally right

nor wrong

1225

2. *Supplementary Method: Voting Task*

1227

Voter Participants

1229

Note: Order of utilitarian and non-utilitarian leaders will be randomized (i.e., randomly assigned to Person 1 and Person 2 in the instructions below).

1232

Introduction (displayed for all dilemmas)

1234

We now ask you to make a choice that has real financial consequences. A few days ago, a group of 100 people were recruited via an international online marketplace and invited to make donations to the charitable organization UNICEF. In total, they donated an amount equivalent to [AMOUNT].

1239

We would like you to vote for a leader to be responsible for the entire group's donations. The leader has two options:
- They can transfer the group's [AMOUNT] donation to UNICEF in full, *or*
- They can take some of this money for themselves (up to the full amount) and transfer whatever amount is left to UNICEF.

1245

1246

Lockdown Dilemma

1248

We now want you to vote between two people to be the leader responsible for the donations. We showed both people the debate you just read about reopening schools and businesses, and asked them what they thought.
1. **Person 1 believes that restrictions should stay in place at least until a vaccine is available.** They agreed with the statement, "*As leaders, our primary duty is to protect our citizens. We must think of our responsibilities to one another, and we cannot sacrifice some of our most vulnerable people in pursuit of the greater good.*"
2. **Person 2 believes that we should consider lifting the restrictions immediately.** They agreed with the statement, "*We need to think about all the consequences. Preventing deaths from COVID isn't all that matters, and continuing these prolonged restrictions will have a far worse effect on our overall well-being.*"

1260

Please vote for which person you wish to be the leader. For the person who gets the majority number of votes, we will implement their decision and make the payments accordingly.
- Person 1, the person who believes restrictions should stay in place at least until a vaccine is available.
- Person 2, the person who believes we should consider lifting the restrictions immediately.

1266

1267

1268 *Ventilators Dilemma*

1269

1270 We now want you to vote between two people to be the leader responsible for the donations. We
1271 showed both people the debate you just read about how to distribute healthcare resources, and
1272 asked them what they thought.

1. **Person 1 believes that younger and healthier people should be prioritized for**
   COVID treatment. They agreed with the statement, *"We have to think about how we can*
   do the most good with the resources we have, and that means prioritizing those people
   who have the best chance of recovering and living a long and healthy life."
2. **Person 2 believes that doctors should give everyone equal access to COVID**
   treatment. They agreed with the statement, *"It's not our place to choose who lives.*
   Everyone has the same right to receive equal access to treatment, and we cannot
   abandon our most vulnerable in an effort to save more lives."

1281

1282 **Please vote for which person you wish to be the leader.** For the person who gets the majority
1283 number of votes, we will implement their decision and make the payments accordingly.

○ Person 1, the person who believes that younger and healthier people should be prioritized
   for COVID treatment.
○ Person 2, the person who believes that doctors should give everyone equal access to
   COVID treatment.

1288

1289

1290 *Tracing Dilemma*

1291

1292 We now want you to vote between two people to be the leader responsible for the donations. We
1293 showed both people the debate you just read about mandatory contact tracing devices, and asked
1294 them what they thought.

1. **Person 1 believes that it should be <u>mandatory</u> for residents to carry tracing devices**
   whenever they leave their homes. They agreed with the statement, *"We need to control*
   the pandemic, and sometimes you have to sacrifice the right to privacy for the greater
   good."
2. **Person 2 believes that it should be <u>voluntary</u> for residents to carry tracing devices**
   whenever they leave their homes. They agreed with the statement, *"Everyone has a*
   right to privacy, and we cannot sacrifice this right in an effort to control the pandemic."

1302

1303 **Please vote for which person you wish to be the leader.** For the person who gets the majority
1304 number of votes, we will implement their decision and make the payments accordingly.

1305　　　○　Person 1, the person who believes that it should be <u>mandatory</u> for residents to carry
1306　　　　　tracing devices whenever they leave their homes.
1307　　　○　Person 2, the person who believes that it should be <u>voluntary</u> for residents to carry tracing
1308　　　　　devices whenever they leave their homes.

1309

1310

1311　*Medicine Dilemma*

1312

1313　We now want you to vote between two people to be the leader responsible for the donations. We
1314　showed both people the debate you just read about distributing medicine for COVID, and asked
1315　them what they thought.

1316　　1.　**Person 1 believes that U.S.-made medicine should be reserved for treating American**
1317　　　　**citizens.** They agreed with the statement, "*We have a right to use our own resources to*
1318　　　　*help our own citizens before everyone else. Other countries can produce their own*
1319　　　　*treatments for COVID-19.*"
1320　　2.　**Person 2 believes that U.S.-made medicine should be given to whoever needs it most,**
1321　　　　**even if that means sending it to other countries.** They agreed with the statement,
1322　　　　"*COVID-19 is a global pandemic that affects all humans equally. We need to be*
1323　　　　*impartial and send treatment where it can achieve the greatest good.*"

1324

1325　**Please vote for which person you wish to be the leader.** For the person who gets the majority
1326　number of votes, we will implement their decision and make the payments accordingly.

1327　　　○　Person 1, the person who believes that U.S.-made medicine should be reserved for
1328　　　　　treating American citizens.
1329　　　○　Person 2, the person who believes that U.S.-made medicine should be given to whoever
1330　　　　　needs it most, even if that means sending it to other countries.

1331

1332

1333　*PPE Dilemma*

1334

1335　We now want you to vote between two people to be the leader responsible for the donations. We
1336　showed both people the debate you just read about keeping personal protective equipment in the
1337　U.S., and asked them what they thought.

1338　　1.　**Person 1 believes that U.S.-made PPE should be given to whoever needs it most,**
1339　　　　**even if that means sending it to other countries.** They agreed with the statement,
1340　　　　"*COVID-19 is a global pandemic that affects all humans. We need to be impartial in how*
1341　　　　*we distribute resources like PPE and send it where it can achieve the greatest good.*"
1342　　2.　**Person 2 believes that U.S.-made PPE should be reserved for protecting American**
1343　　　　**citizens.** They agreed with the statement, *"We have a duty to protect our own citizens*

1344   *first, not everyone in the world. Other countries are responsible for protecting their own*
1345   *citizens from COVID-19."*
1346
1347 **Please vote for which person you wish to be the leader.** For the person who gets the majority
1348 number of votes, we will implement their decision and make the payments accordingly.
       ○ Person 1, the person who believes that U.S.-made PPE should be given to whoever needs
1349
1350   it most, even if that means sending it to other countries.
1351   ○ Person 2, the person who believes that U.S.-made PPE should be reserved for protecting
1352   American citizens.
1353
1354
1355 ***Donor Participants***
1356
1357 *Donation Task*
1358
1359 We're giving you a choice to allocate some real money. We are awarding you a $2.00 bonus on
1360 top of your payment for participating in this study. You have the choice of how much of this
1361 bonus you want to keep for yourself, and how much you'd like to donate to **UNICEF**.
1362
1363 UNICEF is a humanitarian organization working on the ground in more than 190 countries,
1364 partnering with front-line responders and providing them with the information and resources they
1365 need to keep children healthy and learning and protected from sickness and violence during the
1366 pandemic.
1367
1368 **How much of your $2.00 bonus would you like to donate to UNICEF?**
1369
1370 Whatever is remaining will be added to your total payment.
1371
1372 I would like to donate...
1373 0 ——————————————————————————————→ 100
1374
1375 *Embezzlement Task*
1376
1377 Earlier in this study, we gave you the opportunity to donate to UNICEF. We are recruiting 100
1378 participants in this study, who all have the chance to make donations. After we get all the
1379 donation decisions, we are going to select one participant to be responsible for the donations of
1380 the whole group.
1381

1382 Because each of you can choose to donate an amount between $0 and $2, the total amount you
1383 will be responsible for if you are selected to be responsible for the group will range from $0 to
1384 $200.
1385
1386 If you are selected to be responsible for the group, you can choose to transfer 100% of the
1387 donation money to UNICEF. Or, you can choose to keep some of the money for yourself, and
1388 transfer the rest to UNICEF. Any money you choose to keep from the group's total would be
1389 added to your bonus.
1390
1391 If you are selected to be responsible for the group's donations, what percentage of the total
1392 donations do you want to keep as an additional bonus?
1393
1394 I would like to **keep** _% of the total amount
1395 0   100
1396
1397
1398

1399 ### 3. Supplementary Method: Self-Report Trust Task

1400
1401 Note: Selection of either the utilitarian or non-utilitarian leader will be randomized. The wording
1402 and response options for the questions on trust are the same across dilemmas.

1403
1404 **Lockdown Dilemma**

1405
1406 <u>Non-Utilitarian Leader</u>

1407
1408 Imagine that the mayor of a major city in your area is arguing that restrictions should stay in
1409 place at least until a vaccine is available.

1410
1411 This mayor said, "*As leaders, our primary duty is to protect our citizens. We must think of our*
1412 *responsibilities to one another, and we cannot sacrifice some of our most vulnerable people in*
1413 *pursuit of the greater good.*"

1414
1415 **How trustworthy do you think this person is?**

1416

1	2	3	4	5	6	7
Not at all trustworthy			Somewhat trustworthy			Extremely trustworthy

1417
1418 **How likely would you be to trust this person's advice on other issues?**

1419

1	2	3	4	5	6	7
Not at all likely			Somewhat likely			Extremely likely

1420
1421 <u>Utilitarian Leader</u>

1422
1423 Imagine that the mayor of a major city in your area is arguing that we should consider lifting the
1424 restrictions immediately.

1425
1426 This mayor said, "*We need to think about all the consequences. Preventing deaths from COVID*
1427 *isn't all that matters, and continuing these prolonged restrictions will have a far worse effect on*
1428 *our overall well-being.*"

1429
1430 **How trustworthy do you think this person is?**

1	2	3	4	5	6	7
Not at all trustworthy			Somewhat trustworthy			Extremely trustworthy

1432

How likely would you be to trust this person's advice on other issues?

1434

1	2	3	4	5	6	7
Not at all likely			Somewhat likely			Extremely likely

1435
1436

Ventilators Dilemma

1438

<u>Non-Utilitarian Leader</u>

1440

Imagine that the mayor of a major city in your area is arguing that doctors should give everyone equal access to COVID treatment.

1443

This mayor said, *"It's not our place to choose who lives. Everyone has the same right to receive equal access to treatment, and we cannot abandon our most vulnerable in an effort to save more lives."*

1447

<u>Utilitarian Leader</u>

1449

Imagine that the mayor of a major city in your area is arguing that younger and healthier people should be prioritized for COVID treatment.

1452

This mayor said, *"We have to think about how we can do the most good with the resources we have, and that means prioritizing those people who have the best chance of recovering and living a long and healthy life."*

1456

Tracing Dilemma

1458

<u>Non-Utilitarian Leader</u>

1460

Imagine that the mayor of a major city in your area is arguing that it should be <u>voluntary</u> for residents to carry contact tracing devices whenever they leave their homes.

1463

1464 This mayor said, *"Everyone has a right to privacy, and we cannot sacrifice this right in an effort*
1465 *to control the pandemic."*
1466
1467 <u>*Utilitarian Leader*</u>
1468
1469 Imagine that the mayor of a major city in your area is arguing that it should be <u>mandatory</u> for
1470 residents to carry contact tracing devices whenever they leave their homes.
1471
1472 This mayor said, *"We need to control the pandemic, and sometimes you have to sacrifice the*
1473 *right to privacy for the greater good."*
1474
1475
1476 ***Medicine Dilemma***
1477
1478 <u>*Non-Utilitarian Leader*</u>
1479
1480 Imagine that the mayor of a major city in your region is arguing that U.S.-made medicine should
1481 be reserved for protecting American citizens.
1482
1483 This mayor said, *"We have a right to use our own resources to help our own citizens before*
1484 *everyone else. Other countries can produce their own treatments for COVID-19."*
1485
1486 <u>*Utilitarian Leader*</u>
1487
1488 Imagine that the mayor of a major city in your region is arguing that U.S.-made medicine should
1489 be given to whoever needs it most, even if that means sending it to other countries.
1490
1491 This mayor said, *"COVID-19 is a global pandemic that affects all humans equally. We need to*
1492 *be impartial and send treatment where it can achieve the greatest good."*
1493
1494
1495 ***PPE Dilemma***
1496
1497 <u>*Non-Utilitarian Leader*</u>
1498
1499 Imagine that the mayor of a major city in your region is arguing that U.S.-made PPE should be
1500 reserved for protecting American citizens.
1501
1502 This mayor said, *"We have a duty to protect our own citizens first, not everyone in the world.*
1503 *Other countries are responsible for protecting their own citizens from COVID-19."*

1504

1505 <u>*Utilitarian Leader*</u>

1506

1507 Imagine that the mayor of a major city in your region is arguing that U.S.-made PPE should be
1508 given to whoever needs it most, even if that means sending it to other countries.

1509

1510 This mayor said, *"COVID-19 is a global pandemic that affects all humans. We need to be*
1511 *impartial in how we distribute resources like PPE and send it where it can achieve the greatest*
1512 *good."*

1513

1514

1515

1. Utilitarian versus non-utilitarian approaches to moral dilemmas.

In moral psychology, moral dilemmas are often characterised in terms of a conflict between utilitarianism and deontology. While deontological approaches are the most commonly discussed counterpoint to utilitarianism, there are other ethical approaches that are neither deontological nor utilitarian, such as virtue ethics. Moreover, there are many different types of deontological theories, and while these cohere in agreeing that there is more to morality than the utilitarian impartial maximization of welfare, they often disagree on the specific details. Therefore, for precision, and to avoid inviting conclusions about specific deontological approaches to morality, in this paper we refer to "utilitarian" and "non-utilitarian" agents.

2. Utilitarian arguments in the lockdown dilemma.

Aren't there good utilitarian arguments for lockdowns? Why does the utilitarian leader argue for lifting restrictions in your Lockdown dilemma?

1548 Utilitarianism says that what matters is what brings about the best consequences, and wherever
1549 there is disagreement about what would have the best overall consequences, there can be
1550 disagreement on utilitarian grounds for what action is correct.
1551
1552 In the case of lockdown, it is certainly possible to construct both utilitarian and non-
1553 utilitarian/deontological arguments for pro- and anti-lockdown positions, particularly because
1554 there are many types of lockdowns that have been implemented around the world during this
1555 pandemic. For example, one could argue that we need to sacrifice individual freedoms for the
1556 greater good, to prevent hospitals from overflooding. Or one could argue that the economic
1557 consequences of a lockdown are less bad than the economic consequences of letting the
1558 pandemic run rampant.
1559
1560 In the current work, we test a very specific case of lockdown that maps more clearly onto
1561 utilitarian and non-utilitarian arguments. Our dilemma describes a lockdown that has been
1562 dragging on for three months, with no clear end in sight, that is having a clearly negative impact
1563 on citizens' wellbeing. (This specific dilemma resembles a situation in the Philippines, where
1564 citizens endured a continuous lockdown for more than three months and citizens there reported
1565 historic lows in wellbeing.)
1566
1567 In the specific dilemma that we are testing, the anti-lockdown position is clearly argued on
1568 utilitarian grounds and the pro-lockdown position is clearly argued on non-utilitarian,
1569 deontological grounds. We constructed these arguments based on public statements made by
1570 political leaders and prominent utilitarian philosophers like Peter Singer, who have quite
1571 consistently argued *against* lockdown using utilitarian arguments (e.g. "*It pains us to say it, but*
1572 *US President Donald Trump is right. We can't let the cure be worse than the disease.*
1573 *Lockdowns have health benefits: fewer will die of COVID-19, as well as other transmissible*
1574 *diseases. But they have real social and economic costs, [including] social isolation,*
1575 *unemployment, and widespread bankruptcies": Singer & Plant, April 6th 202*0).
1576
1577 Future studies might focus on exploring lockdown dilemmas more extensively by investigating
1578 how utilitarian and deontological arguments for and against lockdowns impact trust in leaders. In
1579 the current work, our goal was to investigate patterns of trust in leaders across a variety of
1580 pandemic dilemmas, rather than just focusing on one dilemma. If we see consistent mistrust in
1581 utilitarian leaders across Lockdown, Ventilators and Tracing dilemmas (as we saw in our pilot
1582 data), we can reasonably conclude that endorsement of instrumental harm reduces trust in
1583 leaders. These three dilemmas are very different, but what they have in common is a tension
1584 between instrumental harm and maximizing aggregate welfare.

1585

1586 **3. How this work advances understanding of moral dilemmas and trust.**

1587 There is growing evidence that utilitarian responses to moral dilemmas impact trust (e.g. Bostyn
1588 & Roets, 2017; Everett, Faber, Savulescu, & Crockett, 2018; Everett, Pizarro, & Crockett, 2016;
1589 Rom, Weiss, & Conway, 2017; Sacco et al. 2017; Uhlmann, 2013). However, this past research
1590 has several limitations:

1591   1. It has been conducted using highly artificial hypothetical moral dilemmas (such as the
1592   trolley problem) that most people will never encounter in their daily lives.
1593   2. It has focused mainly on trust in anonymous strangers and largely ignored trust in
1594   political leaders.
1595   3. It has focused mainly on how endorsement of instrumental harm in sacrificial dilemmas
1596   impacts trust, and has for the most part ignored the positive component of utilitarianism,
1597   impartial beneficence.
1598   4. It has only been conducted in a limited number of Western populations (the US, UK and
1599   Germany).

1601   The proposed work provides a significant advance by studying how both instrumental harm and
1602   impartial beneficence impact trust in leaders, by studying real-life dilemmas in the context of an
1603   ongoing global crisis, and by testing our hypothesis across a diverse set of populations around
1604   the globe. By grounding our work in prior theory and evidence, the present studies will be not
1605   only relevant to understanding human behavior in the current pandemic, but also in global crises
1606   more broadly, including future pandemics and climate change. Below we elaborate on these
1607   points.

1608   *Beyond artificial hypothetical dilemmas*
1609   Previous work on moral dilemmas and trust has mostly used artificial "trolley-style" moral
1610   dilemmas in which the target must make a decision about whether it's morally acceptable to save
1611   lives by, for example, pushing a large man off a footbridge to stop a runaway train or using lab
1612   assistants as human guinea pigs to see which of two mislabelled substances will kill. While such
1613   dilemmas are valuable tools in moral philosophy and psychology, most people will not have
1614   encountered dilemmas such as these in their daily lives and therefore the findings might not
1615   generalize to "real" moral dilemmas such as those that arise during a global health crisis. The
1616   COVID-19 pandemic has brought to bear numerous *real* moral dilemmas that are being debated
1617   by *real* political leaders, covered in *real* media outlets and followed by *real* people all around the
1618   world. These real dilemmas are the focus of the current work. By studying them, we can
1619   determine the extent to which past findings based on hypothetical, artificial dilemmas generalize
1620   to real dilemmas.

1621   *Advancing knowledge of trust in leaders.*
1622   We study how responses to moral dilemmas shape trust in leaders, moving beyond the previous
1623   focus on how ordinary people are evaluated based on their moral judgments. Most previous work
1624   has focused on trust in dyads, looking at how we infer the moral character of ordinary people
1625   who make decisions in moral dilemmas. Yet we know that utilitarianism differentially impacts
1626   perceptions of ordinary people and political leaders (Everett et al. 2018), which means we cannot
1627   generalize from past research on trust in utilitarians to a leadership context. Consider, for
1628   example, the (perhaps apocryphal) story of Winston Churchill who was told that the city of
1629   Coventry would be heavily bombed, and was faced with a decision to evacuate or not. If he
1630   evacuated the city the residents would be safe, but this might potentially reveal to the Germans
1631   that their code had been cracked. If he left the residents to their fate they would suffer great
1632   harm, but the secret of the code-breaking would remain intact and this, in turn, would likely lead
1633   to the war being over much sooner - saving many more thousands, if not millions, of lives.
1634   Churchill is said to have made the classic utilitarian calculation that it would be better to let some
1635   people suffer now for the greater good. That is, he endorsed instrumental harm - and is

1636 celebrated as a national hero. Indeed, some work shows that utilitarians are perceived as more
1637 competent than non-utilitarians (Rom, Weiss, & Conway, 2017) and to the extent that trust in
1638 leaders is related to perceptions of their competence, it is possible that utilitarian approaches to
1639 pandemic dilemmas will *increase* rather than decrease trust in leaders. On balance however, the
1640 existing evidence suggests that political leaders who endorse instrumental harm would indeed be
1641 seen as *less* trustworthy - just like ordinary people who endorse instrumental harm are seen as
1642 less trustworthy and less suitable to be a political leader (Everett et al. 2018).

1643 *Beyond instrumental harm.*
1644 The vast majority of previous work on trust in utilitarians has focused on the negative dimension
1645 of utilitarianism (instrumental harm). But as outlined in the two-dimensional model of utilitarian
1646 psychology (Everett & Kahane, 2020; Kahane et al., 2018), utilitarianism involves more than just
1647 decisions about whether to sacrifice one to save a greater number. Instead, at the core of
1648 utilitarianism is the idea of *impartial beneficence*, that we must impartially maximise the well-
1649 being of all sentient beings on the planet in such a way that "[e]ach is to count for one and none
1650 for more than one" (Bentham, 1789/1983), not privileging compatriots, family members, or
1651 ourselves over strangers – or even enemies. Critically, these two dimensions of instrumental
1652 harm and impartial beneficence are both conceptually and psychologically distinct, with different
1653 psychological correlates (Kahane et al. 2015; Kahane et al. 2018) and there is evidence that they
1654 rely on different psychological processes (Capraro, Everett, & Earp, 2019). How would
1655 endorsement of impartial beneficence in moral dilemmas shape trust? Almost no work has
1656 considered this. The one exception is Everett et al (2018), who looked at perceptions of ordinary
1657 people who endorsed impartial beneficence (or instrumental harm) and found that impartial
1658 utilitarians were consistently *disfavored* for roles involving a direct interpersonal relationship,
1659 but that they were sometimes (but not always) preferred for distant, impersonal roles like a
1660 political leader. It is not clear, however, how robust this finding is, and whether we would see
1661 different results when looking at people explicitly described as political leaders - especially
1662 during a global crisis.

1663 *Generalizing across populations.*
1664 Past work on inferring trust from moral decisions has been conducted in just a handful of
1665 Western populations – the US, UK, and Germany – and so may not generalize to other countries
1666 that are also affected by the COVID-19 pandemic. Given well-publicized concerns about the
1667 WEIRDness of most published psychology research, it is important to move beyond such
1668 samples and establish the cultural generalizability of findings. Indeed, given observations of
1669 cultural variation in the willingness to endorse sacrificial harm, it is not a foregone conclusion
1670 that utilitarian decisions will impact trust in leaders universally.

1671

1672 **4. On the intuitiveness of our hypotheses.**

1673   Is it not just obvious that people would trust leaders who reject instrumental harm? We
1674 think that there are good reasons to expect that utilitarian leaders who endorse instrumental harm
1675 would be trusted less based on previous empirical work and anecdotal data, but this is certainly
1676 not a foregone conclusion. Some work shows that people perceive those who endorse
1677 instrumental harm as less warm but more competent (Rom, Weiss, & Conway, 2017), and prefer

others who made characteristically utilitarian judgments for organizational leadership positions like a hospital manager (Rom, Weiss, & Conway, 2017), and other work shows that people strategically choose to endorse instrumental harm when the context favours competence-related traits, but are less likely to endorse instrumental harm when the context favours warmth-related traits (Rom & Conway, 2018). To the extent that political leadership requires competence, we might expect instead that people would favour leaders who make the decision to allow harm some to benefit the greater good - just as the wartime Prime Minister Winston Churchill is praised in the (probably apocryphal) story of allowing inhabitants of Coventry to be killed in order to shorten the war and thereby indirectly save many more lives (see Supplementary Note 3). Both possibilities are plausible, though on balance the existing evidence suggests that political leaders who endorse instrumental harm would indeed be seen as *less* trustworthy - just like ordinary people who endorse instrumental harm are seen as less trustworthy and less suitable to be a political leader (Everett et al. 2018).

Similarly, is it not just common sense that people would prefer leaders who endorse impartial beneficence? We don't think so. We predicted that people would trust leaders who endorse impartial beneficence more because people who endorse impartial beneficence are seen to make better political leaders, but not better friends, (Everett, Faber, Savulescu, & Crockett, 2018), consistent with other evidence that people do not endorse efficient maximization in charitable giving unless one is in a position of responsibility, like a political leader (Berman, Barasch, Levine, & Small, 2018). But we could also have predicted that leaders who endorse impartial beneficence would be trusted less precisely *because* they violate the norm of protecting their own citizens, since we know that intergroup partiality (here, "our" citizens vs. "others") is expected and favored in group leaders (e.g. Duck & Fielding, 1999, 2003). While overall both the existing evidence and anecdotal data suggest that impartial beneficence is more likely to increase trust, this is far from a foregone conclusion.

5. Potential cross-cultural differences in our study.

We hypothesize that endorsement of instrumental harm will reduce trust in leaders, while endorsement of impartial beneficence will increase trust in leaders. The main goal of our study is to assess the cross-cultural stability of this hypothesis. Given the required format for a Registered Report, we are limiting our focus to our specific, pre-registered predictions and not measuring other theoretical constructs that could potentially be relevant but which are outside our focus. We opted not to examine potential cross-cultural differences in this study because such differences might be confounded with pandemic severity, which differs dramatically across countries.

Nevertheless, it is certainly possible that there will be cross-cultural differences in our results. Should such differences emerge, we can conduct exploratory analyses with country-level indices (e.g. tightness/looseness, Human Development Index, pandemic severity, government policies related to the pandemic) but these are not discussed in the Stage 1 manuscript given the requirements of Registered Reports. We will make our data publicly available upon publication, so other researchers will be welcome to explore other questions with secondary analyses. Aside from testing our central question about trust in leaders, the data we're collecting will also be, to our knowledge, the largest cross-cultural dataset of moral judgments about pandemic dilemmas

1720 and individual differences in utilitarianism, which we hope will be a valuable resource for other
1721 researchers.

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1723 **6. Impartiality in the Ventilators, Medicine and PPE dilemmas.**

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1725 Aren't the Ventilators, Medicine and PPE dilemmas all about impartiality? Why is the
1726 Ventilators dilemma considered an Instrumental Harm dilemma and not an Impartial
1727 Beneficence dilemma?

1728

1729 It's correct that all three of these dilemmas concern how to distribute resources to different
1730 people, and involve a tension between treating everyone equally versus prioritizing some people.
1731 However, there are key theoretical differences (which we also confirm empirically in our pilot
1732 data) between the Ventilators dilemma and the Medicine/PPE dilemmas that make them clear
1733 examples of instrumental harm and impartial beneficence, respectively.

1734

1735 The first crucial point is that impartial beneficence refers to a preference to impartially maximize
1736 aggregate welfare, and is therefore conceptually distinct from both generic prosociality and from
1737 non-maximizing impartiality. Allocating ventilators equally (i.e. regardless of personal
1738 characteristics) does not maximize aggregate welfare because older and sicker people are less
1739 likely to survive treatment, and have fewer years of quality life left to live. As Savulescu et al.
1740 (2020) describe in their paper applying utilitarian theory to the COVID pandemic,
1741 "*Utilitarianism would reject the idea of employing any form of 'first come, first served' to decide*
1742 *about treatment. The timing of when a patient arrives needing treatment is morally irrelevant to*
1743 *whether or not they should receive treatment… According to utilitarianism, doctors should be*
1744 *prepared to withdraw treatment from poor prognosis patients in order to enable the treatment of*
1745 *better prognosis patients if they arrive later*". Maximizing aggregate welfare is what matters
1746 from a utilitarian standpoint and, therefore, allocating ventilators equally is not a utilitarian
1747 policy, even though it is impartial. Moreover, prioritizing the young over the elderly is a
1748 utilitarian policy that involves instrumental harm: some people are denied treatment, or even
1749 have treatment taken away, in order to maximize aggregate welfare.

1750

1751 To validate empirically that the Ventilators dilemma does indeed tap instrumental harm and not
1752 impartial beneficence, we find that policy preferences in this dilemma correlate with the former
1753 and not the latter. In Pilot 2 we find that participants' own endorsement of prioritizing the young
1754 and healthy for Ventilators was significantly positively correlated with their instrumental harm
1755 score on the OUS ($r = 0.36$, $p < .001$) but not their impartial beneficence score ($r = -0.02$, $p =$
1756 0.737).

1757

1758 In contrast, the Medicine and PPE dilemmas display the opposite pattern of results. Endorsement
1759 of sending resources where they are needed most was significantly positively correlated with
1760 OUS scores of impartial beneficence (Medicine: $r = 0.35$, $p < .001$; PPE: $r = 0.38$, $p < .001$), but
1761 not instrumental harm (Medicine: $r = -0.12$, $p = .022$; PPE: $r = 0.05$, $p = .390$).

1762

1763 For these reasons - both theoretical and empirical - we believe that the Ventilators dilemma is
1764 indeed tapping into the domain of instrumental harm rather than impartial beneficence, while the
1765 Medicine and PPE dilemmas tap impartial beneficence rather than instrumental harm.

1766

1767 **7. Ruling out a general preference for leaders who are less restrictive.**

1768 Our theory predicts a very specific overall pattern of results across dilemmas: that people will
1769 trust the non-utilitarian leader more in Instrumental Harm dilemmas, while they will trust the
1770 utilitarian leader more in Impartial Beneficence dilemmas. It is also possible that people simply
1771 prefer leaders who are less restrictive. This might be especially relevant for democracies that
1772 place a strong priority on individual liberty and freedoms, such as the United States. Such a
1773 preference would predict that people will distrust leaders who impose lockdowns and mandatory
1774 contact tracing policies, and that people will distrust utilitarian and non-utilitarian leaders equally
1775 in the Ventilators, Medicine and PPE dilemmas. This overall pattern predicted by a preference
1776 for less restrictive leaders is not what we found in our pilots and it is not what we expect to see in
1777 our main study.

Dilemma	Pilot results	Preference for less restrictive leaders
Lockdown (IH)	Prefer non-utilitarian	Prefer utilitarian
Ventilators (IH)	Prefer non-utilitarian	No preference
Tracing (IH)	Prefer non-utilitarian	Prefer non-utilitarian
Medicine (IB)	Prefer utilitarian	No preference
PPE (IB)	Prefer utilitarian	Prefer utilitarian

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1780 **8. Ruling out a general preference for leaders who treat everyone equally.**

1781 Our theory predicts a very specific overall pattern of results across dilemmas: that people will
1782 trust the non-utilitarian leader more in Instrumental Harm dilemmas, while they will trust the
1783 utilitarian leader more in Impartial Beneficence dilemmas. Another possibility is that people
1784 simply prefer leaders who treat everyone equally. Such a preference would predict that people
1785 will prefer leaders who allocate ventilators equally and distribute medicines and PPE impartially
1786 around the globe, and that people will distrust utilitarian and non-utilitarian leaders equally in the
1787 Lockdown and Tracing dilemmas. This overall pattern predicted by a preference for egalitarian
1788 leaders is not what we found in our pilots and it is not what we expect to see in our main study.

Dilemma	Pilot results	Preference for egalitarian leaders
Lockdown (IH)	Prefer non-utilitarian	No preference
Ventilators (IH)	Prefer non-utilitarian	Prefer non-utilitarian
Tracing (IH)	Prefer non-utilitarian	No preference
Medicine (IB)	Prefer utilitarian	Prefer utilitarian
PPE (IB)	Prefer utilitarian	Prefer utilitarian

9. Ruling out a general preference for leaders who seek to minimize COVID-related deaths.

Our theory predicts a very specific overall pattern of results across dilemmas: that people will trust the non-utilitarian leader more in Instrumental Harm dilemmas, while they will trust the utilitarian leader more in Impartial Beneficence dilemmas. It is also possible that people simply prefer leaders who seek to minimize deaths from COVID-19. Such a preference would predict a preference for leaders who impose lockdowns, prioritize the young over the elderly for ventilators, impose mandatory contact tracing, and distribute medicines and PPE impartially around the globe. This overall pattern predicted by a preference for leaders who seek to minimize COVID-related deaths is not seen in our pilots and we do not expect to find this in our main study.

Dilemma	Pilot results	Preference for leaders who minimize COVID deaths
Lockdown (IH)	Prefer non-utilitarian	Prefer non-utilitarian
Ventilators (IH)	Prefer non-utilitarian	Prefer utilitarian
Tracing (IH)	Prefer non-utilitarian	Prefer utilitarian
Medicine (IB)	Prefer utilitarian	Prefer utilitarian
PPE (IB)	Prefer utilitarian	Prefer utilitarian

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1803 **10. Generalizability of trust measures.**

1804 Because our voting task involves asking participants to vote for a leader who will be responsible
1805 for a group donation, one might ask whether this measure can be generalized to overall trust in
1806 leaders, or if it is just specific to charity contexts.

1807 Our voting task is not intended to measure trust in general, but this is by design. We designed
1808 this task to complement our self-reported measures of trust, which capture trust in general ("How
1809 trustworthy do you think this person is?", and "How likely would you be to trust this person's
1810 advice on other issues?").

1811 We wanted to go beyond these self-report measures of general trust by including a behavioral
1812 measure of trust that involves real incentives. Any behavioral measure involving real incentives
1813 will necessarily involve a specific context; even the popular "Trust Game" involves the specific
1814 (and rather artificial) context of investing money with a stranger.
1815
1816 Because it is necessary to choose a specific context for a behavioral task, we considered many
1817 possibilities when designing the voting task. We chose a context that is highly relevant to our
1818 central research question: trust in leaders during a public health crisis. In the current pandemic,
1819 effective leadership involves being a *responsible steward of public resources in order to help*
1820 *those in need*. Our voting task measures how much people will trust someone to be *a responsible*
1821 *steward of a group's donations to help those in need*. We therefore think that the context we
1822 chose for our behavioral task bears directly on our research question and measures preferences
1823 for a specific type of leadership with clear relevance to the pandemic. Our pilot results suggest
1824 that these two types of measures (self-report and behavioural) tap a common core, with identical
1825 patterns in the predicted direction for all measures of trust, suggesting our results will generalize
1826 across diverse measures of trust.

11. The relationship between the voting task and the concept of impartial beneficence.

Because our voting task involves voting for a leader to be a responsible steward of a group's donations to help those in need, one might ask whether this task is too closely connected to the concept of impartial beneficence. The concept of impartial beneficence taps the endorsement of the impartial maximization of the greater good, even at the cost of personal self-sacrifice, and one example item in the impartial beneficence sub-scale of the Oxford Utilitarianism Scale is "It is morally wrong to keep money that one doesn't really need if one can donate it to causes that provide effective help to those who will benefit a great deal". It might be questioned whether our voting task, which involves voting for a leader who has the option to transfer a group's donations to a charity or to keep some money for themselves, might therefore be too closely connected to the construct of impartial beneficence.

It is important to note, however, that the participants in our main study do not themselves make any decisions about whether to donate to charity or not: the focus of our study is not charitable donation behavior. Rather, we ask whether people are more likely to trust utilitarian or non-utilitarian leaders to be responsible for other people's charitable donations -- a very different decision than a decision to donate to charity. Indeed, in our pilot results we find no evidence that participants' decisions in the voting task is influenced by their own endorsement of impartial beneficence: these scores did not predict choice of leader in the task, and the effects of leader argument on voting behavior remain significant when controlling for impartial beneficence.

12. Why we chose UNICEF as the charity in the voting task.

We put a lot of thought into our decision of which charity to use. Because we are running our study across 22 countries, we needed to select a charity that is internationally recognized and generally regarded as reliable and efficient across all countries in our sample. Not many charities fit these criteria; we originally selected The Red Cross/Crescent, but Pilot 2 results and comments from our collaborators in Asia suggested that this charity is seen as unreliable in many countries. We therefore settled on UNICEF as the best option.

13. Ruling out a general preference for leaders who participants agree with on policy issues.

We anticipated the possibility that people might simply prefer leaders who they agree with on policy issues. This is why, for each dilemma, we first ask participants which policy they prefer. We then control for individual policy support in all planned analyses. Our pilots using this analytic approach show that even after controlling for people's own policy preferences, the leader's policy argument impacts trust (see Pilot Data in Supplementary Information). What this means is that the leader's endorsement of instrumental harm or impartial beneficence in these dilemmas has a significant impact on trust, over and above the participant's own policy preference.

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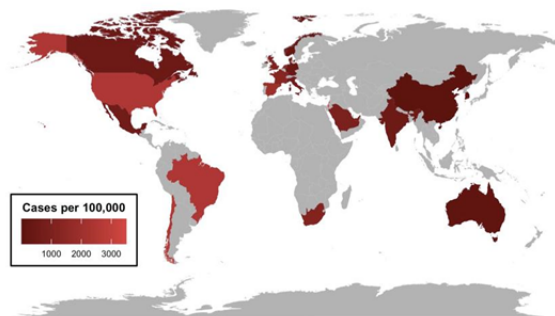1870
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Supplementary Tables

Supplementary Table 1. Countries, recruitment platforms, survey languages, planned sample

size, and planned sample characteristics. Participants in all countries will be able to select

English as their language (in addition to the country's language, specified here in "Survey

Language").

Country	Recruiting Platform	Survey Language	Planned N	Planned sample characteristics
Australia	Lucid	English	1000	Representative for age and gender
Brasil	Lucid	Portuguese	1000	Representative for age and gender, expected shortfall age 50+
Canada	Lucid	English	1000	Representative for age and gender
Chile	CESS Santiago	Spanish	1000	Representative for age and gender
China	Lucid	Chinese	1000	Representative for gender; expected shortfall age 50+
Denmark	Epinion	Danish	1000	Representative for age and gender
France	Lucid	French	1000	Representative for age and gender
Germany	Lucid	German	1000	Representative for age and gender
India	Lucid	Hindi	1000	Representative for age and gender, expected shortfall age 50+
Israel	Panel HaMidgam	Hebrew	1000	Representative for age and gender
Italy	Lucid	Italian	1000	Representative for age and gender
Kingdom of Saudi Arabia	Lucid	Arabic	500	Expected 60% male, 90% age 18-44
Mexico	Lucid	Spanish	1000	Representative for age and gender, expected shortfall age 50+
Netherlands	Lucid	Dutch	1000	Representative for age and gender, expected shortfall age 50+
Norway	Norstat	Norweigan	1000	Representative for age and gender
Singapore	Lucid	English	1000	Representative for gender; expected shortfall age 50+
South Africa	Lucid	English	1000	Representative for gender; expected shortfall age 50+
South Korea	Lucid	Korean	1000	Representative for gender; expected shortfall age 50+
Spain	Lucid	Spanish	1000	Representative for age and gender

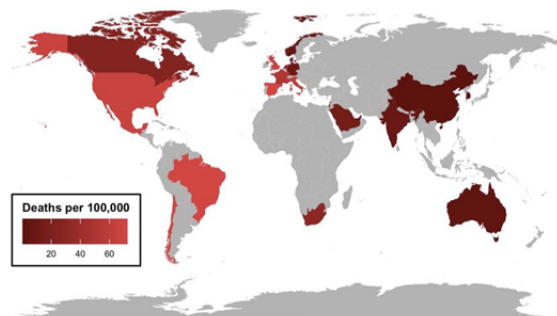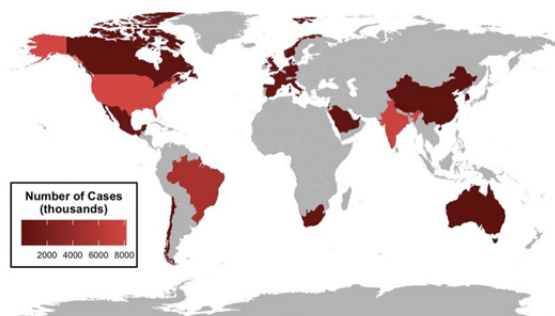|				
United Arab Emirates	Lucid	Arabic	500	Representative for gender; expected shortfall age 50+
United Kingdom	Lucid	English	1000	Representative for age and gender
United States of America	Lucid	English	1000	Representative for age and gender

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Supplementary Figures

Supplementary Figure 1. Impact of the COVID-19 Pandemic on Countries of Intended

Recruitment. (A) Number of confirmed COVID-19 cases per 100 thousand people in each

country of intended recruitment. (B) Number of COVID-19 deaths per 100 thousand people in

each country of intended recruitment. (C) Absolute number of confirmed COVID-19 cases in

each country of intended recruitment. (D) Absolute number of COVID-19 deaths in each country

of intended recruitment. COVID-19 confirmed cases and death rates were taken from the

COVID-19 Data Repository by the Center for Systems Science and Engineering (CSSE) at Johns

Hopkins University[74] (last update: October 18th, 2020). Population estimates for each country

were taken from the United Nations' World Population Prospects (last update: July 1st, 2019).
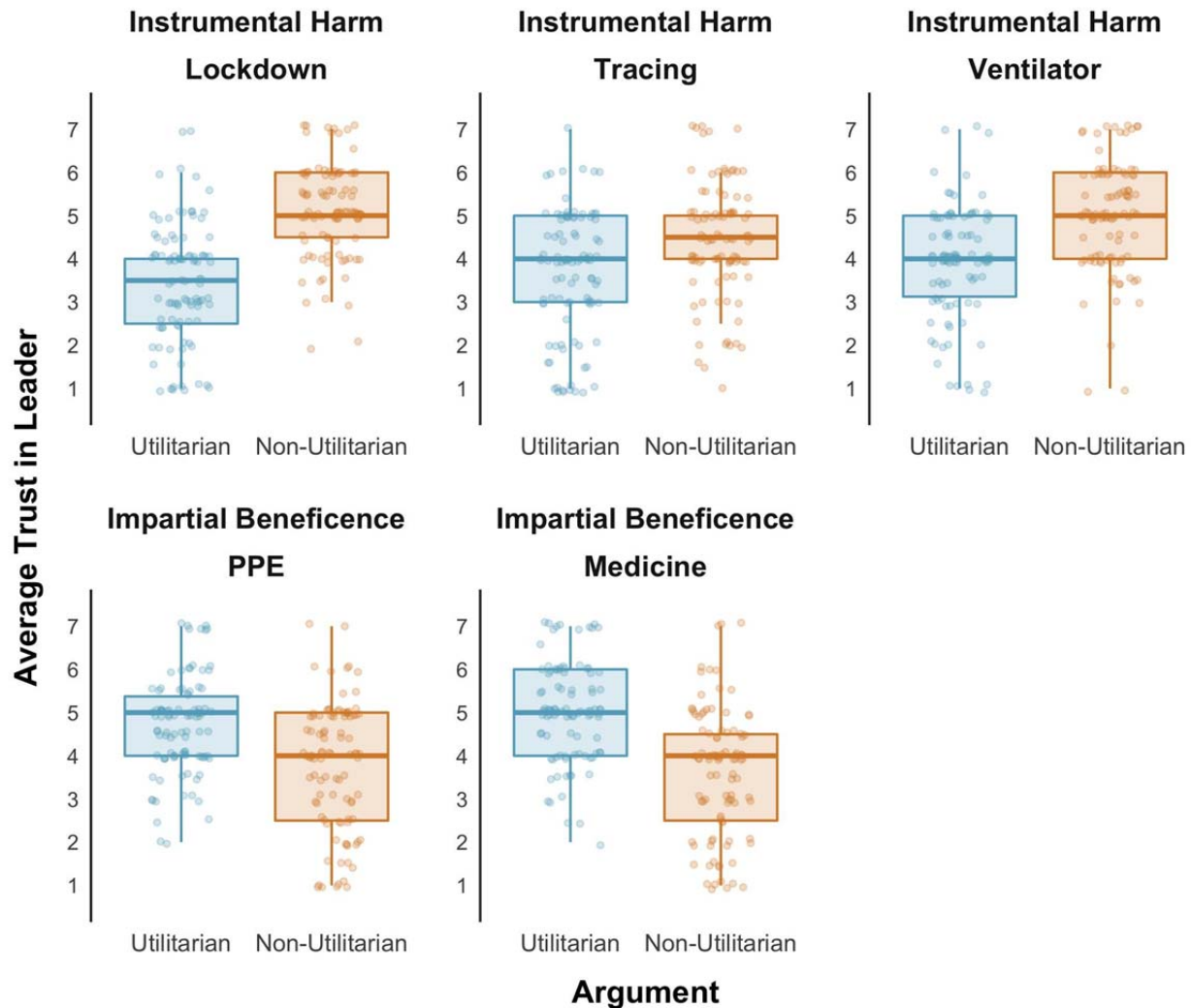
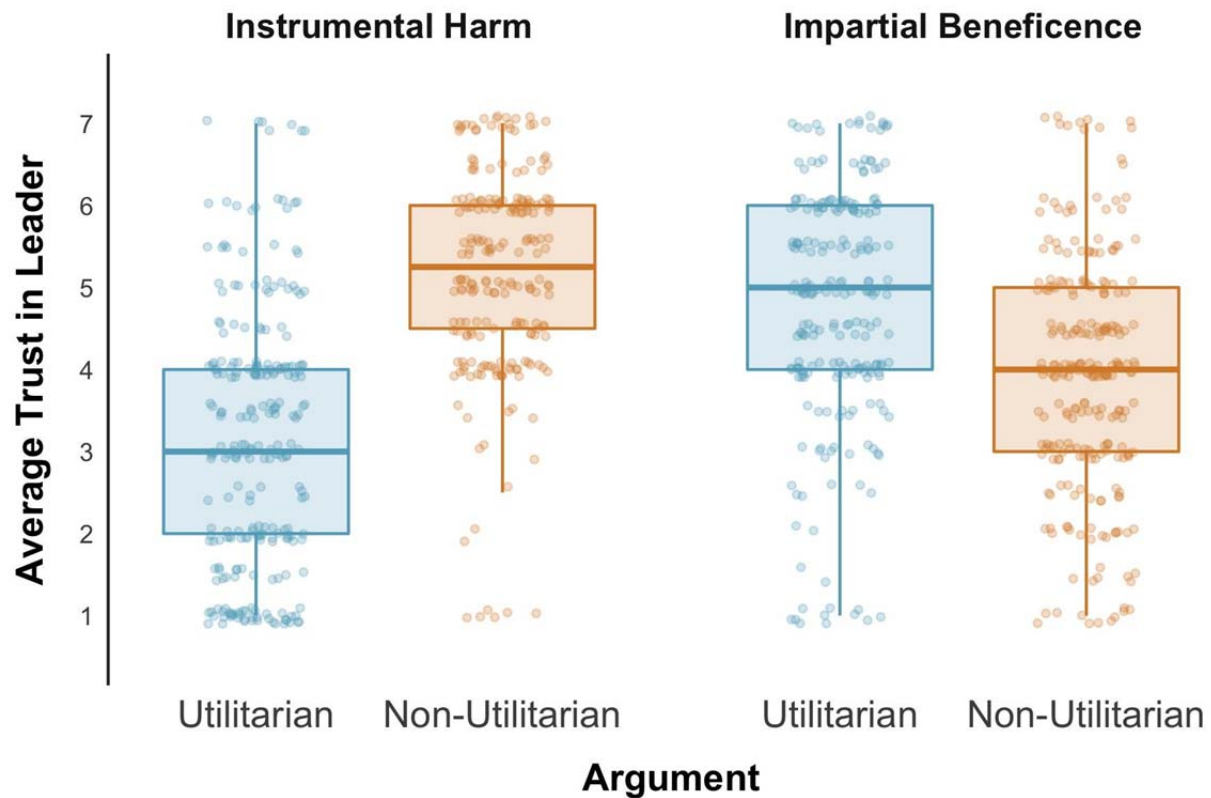**Instrumental Harm**   **Impartial Beneficence**

Supplementary Figure 2. Self Reported Trust in Pilot 1. Average self-reported trust in utilitarian vs non-utilitarian leaders in Pilot 1 (N = 98), separately for Instrumental Harm dilemmas (Lockdown, Tracing, and Ventilators) and Impartial Beneficence dilemmas (Medicine and PPE). Non-utilitarian leaders were seen as more trustworthy than utilitarian leaders for Instrumental Harm dilemmas (B = -1.18, SE = 0.10, $t(875)$ = -11.72, $p < .001$, CI = [-1.37, -0.98]), while the reverse was observed for Impartial Beneficence dilemmas (B = 1.15, SE = 0.12, $t(875)$ = 9.37, $p < .001$, CI = [0.91, 1.39]). Bars correspond to median scores, lower and upper hinges correspond to the first and third quartiles, respectively, and whiskers ends correspond to the most extreme data points within 1.5 times the interquartile range.
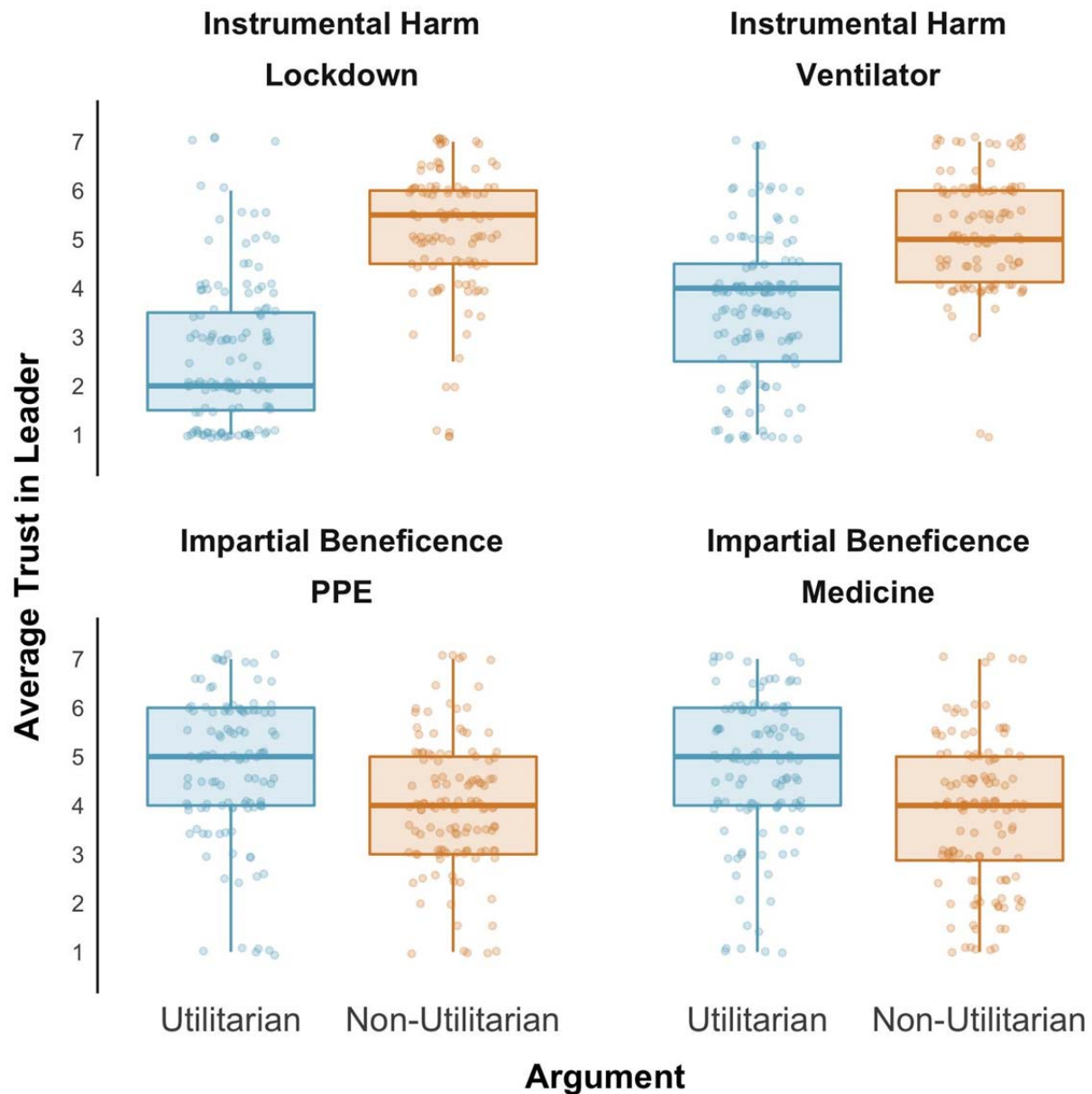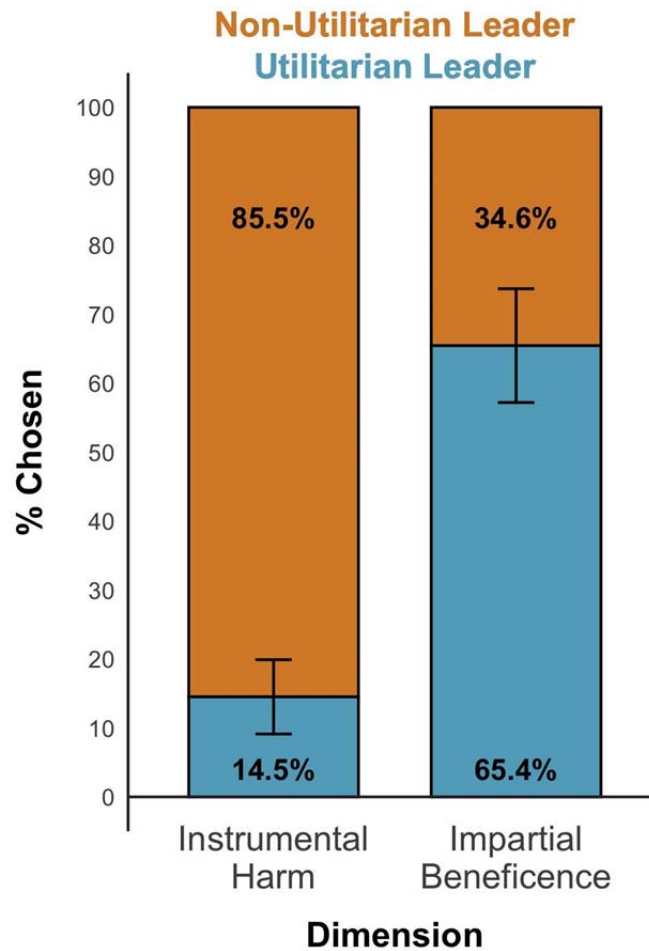
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Supplementary Figure 3. **Self Reported Trust by Dilemma in Pilot 1.** Average self-reported
trust in utilitarian vs. non-utilitarian leaders in Pilot 1, separately for each dilemma, including
both Instrumental Harm dilemmas (Lockdown, Ventilators, and Tracing) and Impartial
Beneficence dilemmas (Medicine and PPE). Non-utilitarian leaders were seen as more
trustworthy than utilitarian leaders in both Instrumental Harm dilemmas, but not in either
Impartial Beneficence dilemmas. Bars correspond to median scores, lower and upper hinges
correspond to the first and third quartiles, respectively, and whiskers ends correspond to the most
extreme data points within 1.5 times the interquartile range.

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Instrumental Harm   **Impartial Beneficence**

Supplementary Figure 4. *Self Reported Trust in Pilot 2*. Average self-reported trust for the utilitarian vs. non-utilitarian leaders in Pilot 2 (N = 469), separately for Instrumental Harm dilemmas (Lockdown and Ventilators) and Impartial Beneficence dilemmas (Medicine and PPE). Non-utilitarian leaders were seen as more trustworthy than utilitarian leaders in Instrumental Harm dilemmas (B = -2.02, SE = 0.17, $t(454)$ = -11.59, p < .001, CI = [-2.36, -1.68]), but not in Impartial Beneficence dilemmas (B = 0.86, SE = 0.17, $t(455)$ = 5.00, p < .001, CI = [0.52, 1.19]). Bars correspond to median scores, lower and upper hinges correspond to the first and third quartiles, respectively, and whiskers ends correspond to the most extreme data points within 1.5 times the interquartile range.

Instrumental Harm Lockdown

Instrumental Harm Ventilator

Impartial Beneficence PPE

Impartial Beneficence Medicine

Average Trust in Leader

Argument

Utilitarian   Non-Utilitarian

Supplementary Figure 5. Self Reported Trust by Dilemma in Pilot 2. Average self-reported trust in utilitarian vs non-utilitarian leaders in Pilot 2, separately for each dilemma, including both Instrumental Harm dilemmas (Lockdown and Ventilators) and Impartial Beneficence dilemmas (Medicine and PPE). Non-utilitarian leaders were seen as more trustworthy than utilitarian leaders in both Instrumental Harm dilemmas, but not in either Impartial Beneficence dilemmas. Bars correspond to median scores, lower and upper hinges correspond to the first and third quartiles, respectively, and whiskers ends correspond to the most extreme data points within 1.5 times the interquartile range.

Supplementary Figure 6. *Voting Choices in Pilot 2*. Model estimates of the percentage of
participants who chose to entrust utilitarian vs. non-utilitarian leaders in the voting task in Pilot 2
(N = 452), separately for Instrumental Harm (Lockdown and Ventilators) and Impartial
Beneficence dilemmas (Medicine and PPE). Non-utilitarian leaders were more likely to be voted
in Instrumental Harm dilemmas, but not in Impartial Beneficence dilemmas (B = 2.41, SE =
0.33, z = 7.30, p < .001, CI = [1.77, 3.13], OR = 11.13). Error bars represent standard error of
the model estimates.